

Half Year Financial Report

1st Half Year 2026/27

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Agenda

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- 2 Development of segments
- 3 Income statement
- 4 Cash flow
- 5 Balance sheet
- 6 Outlook FY 2026/27
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Financial highlights Q2 2026/27

IMPROVED PERFORMANCE IN Q2

- Significant increase in operating Group EBITDA to € 168 million in Q2 2026/27
- CropEnergies and Special products segments as main earnings drivers
- CropEnergies: earnings particularly benefited from higher ethanol prices; Special products: earnings increase primarily attributable to higher sales volumes

REFINED GROUP GUIDANCE FY 2026/27

- Improved Group revenue guidance now ranges between € 8.3-8.7 billion
- Guidance range for operating Group EBITDA narrowed to € 540-680 million



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Group overview H1 2026/27

Revenues

4,188

[4,199] € million

Operating EBITDA

303

[189] € million

Cash Flow from
Operating Activities

441

[255] € million

Working Capital

2,038

[2,256] € million

Net Financial Debt

1,588

[1,674] € million

Equity Ratio

44.5

[45.1] %

[] figures in brackets refer to KPIs from the same period of the prior financial year

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Overview of segments

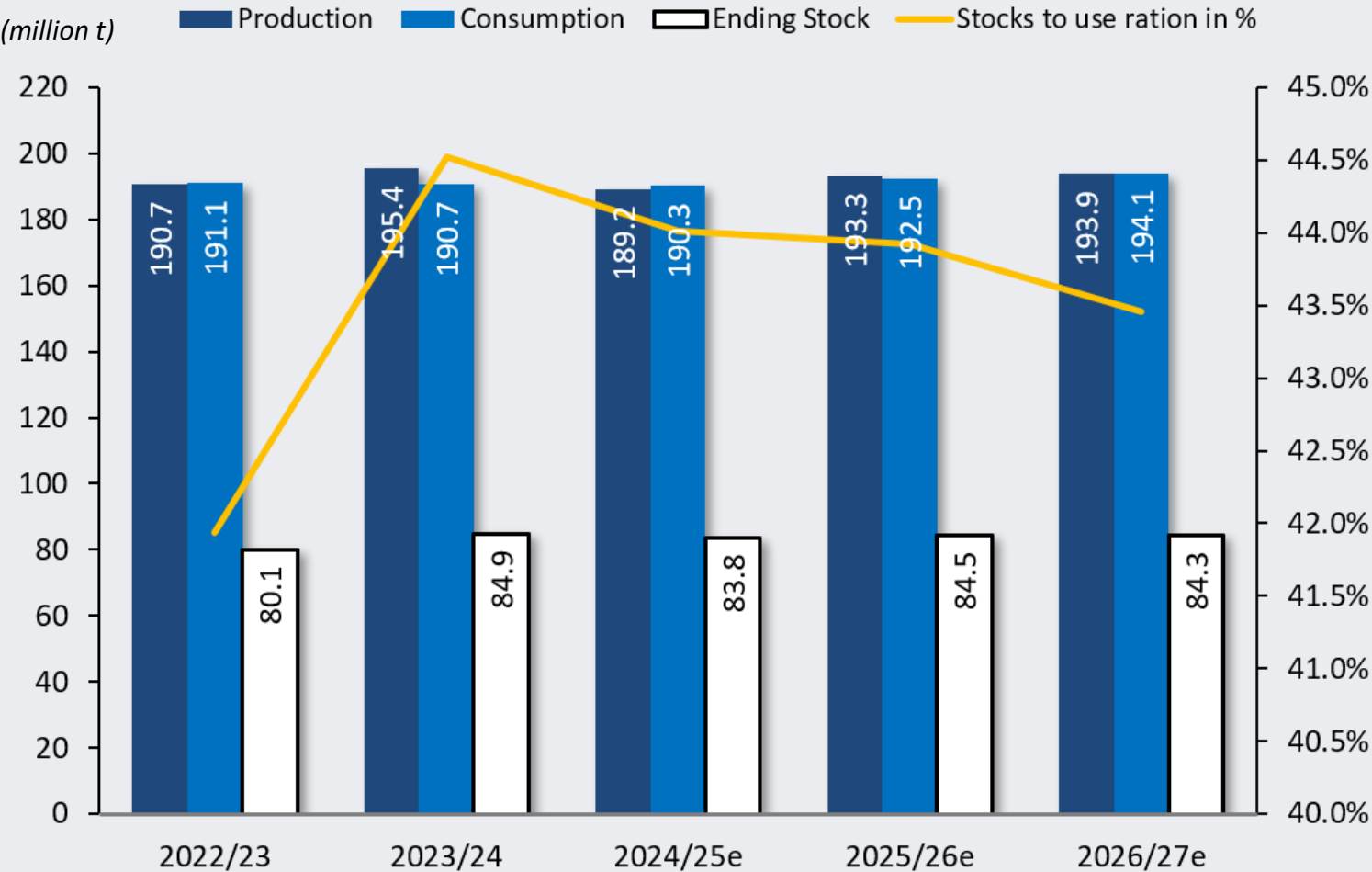
(€ million)		2026/27	Q2 2025/26	+/- in % ^(*)	2026/27	H1 2025/26	+/- in %
Group	Revenues	2,130	2,046	4.1	4,188	4,199	-0.3
	Operating EBITDA	168	93	80.6	303	189	60.3
	Operating result	91	20	> 100	153	42	> 100
Sugar	Revenues	640	685	-6.6	1,269	1,389	-8.6
	Operating EBITDA	-3	-12	-75.0	-24	-46	-47.8
	Operating result	-23	-33	-30.3	-63	-89	-29.2
Special products	Revenues	573	522	9.8	1,131	1,076	5.1
	Operating EBITDA	72	49	46.9	140	115	21.7
	Operating result	49	27	81.5	93	71	31.0
CropEnergies	Revenues	243	196	24.0	438	402	9.0
	Operating EBITDA	44	1	> 100	68	4	> 100
	Operating result	35	-8	–	51	-13	–
Starch	Revenues	228	229	-0.4	456	474	-3.8
	Operating EBITDA	16	14	14.3	36	29	24.1
	Operating result	4	2	100.0	12	5	> 100
Fruit	Revenues	446	414	7.7	894	858	4.2
	Operating EBITDA	39	41	-4.9	83	87	-4.6
	Operating result	26	32	-18.8	60	68	-11.8

* +/- in % refers to the year-on-year comparison with the same financial period

Global sugar balance



Global sugar balance per sugar marketing year (SMY)



Years refer to the sugar marketing year SMY (01 Oct to 30 Sept); Source: GlobalData 09/2026

2022/23: Market with small deficit (-0.4 million t) ▼

- Low stock levels remain

2023/24: Market with surplus (+4.7 million t) ▲

- Further production increase – particularly in Brazil, China and Europe
- Low stock levels remain, but are increasing

2024/25e: Market with deficit (-1.1 million t, 08/26 estimate: -1.2 million t) ▼

- Production decrease, particularly in India and Brazil
- Declining stock levels

2025/26e: Market with surplus (+0.8 million t, 08/26 estimate: 1.7 million t) ▲

- Production increase, particularly in India, Thailand, Pakistan and China
- Lower than expected production increase in Brazil
- Increasing stock levels

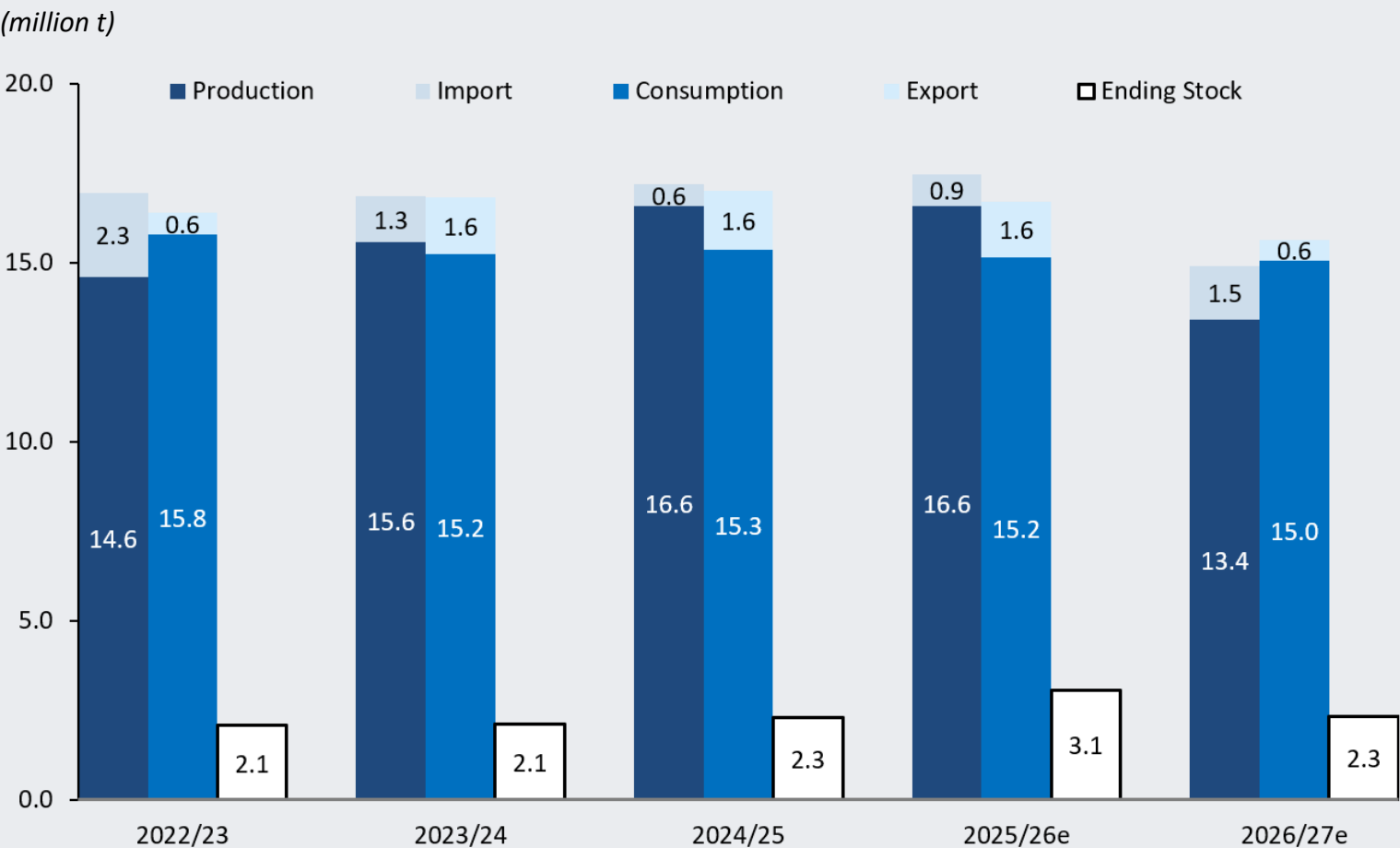
2026/27e: Market with deficit (-0.2 million t, 08/26 estimate: -2.2 million t) ▼

- Consumption increase higher than production increase, therefore small deficit is expected
- Slightly declining stock levels

▲ Surplus ▼ Deficit



EU 27 sugar balance per sugar marketing year (SMY)



Years refer to the SMY (01 Oct to 30 Sept); Source: EU Commission, 08/2026 without isoglucose; Production of isoglucose ranges between 400-600 kt / year

2022/23

- Sugar balance significantly in deficit, despite increase in Ukraine imports (high import demand → high import duties)

2023/24

- Cultivation expansion ~6%, recovery of yields
- Market impact from duty-free Ukraine imports, but generally declining imports
- Significant increase in exports
- EU 2023/24 net exporter

2024/25

- Cultivation expansion ~7%
- Increase in sugar production by 1.0 million t
- High exports with declining imports
- EU 2024/25e (significant) net exporter

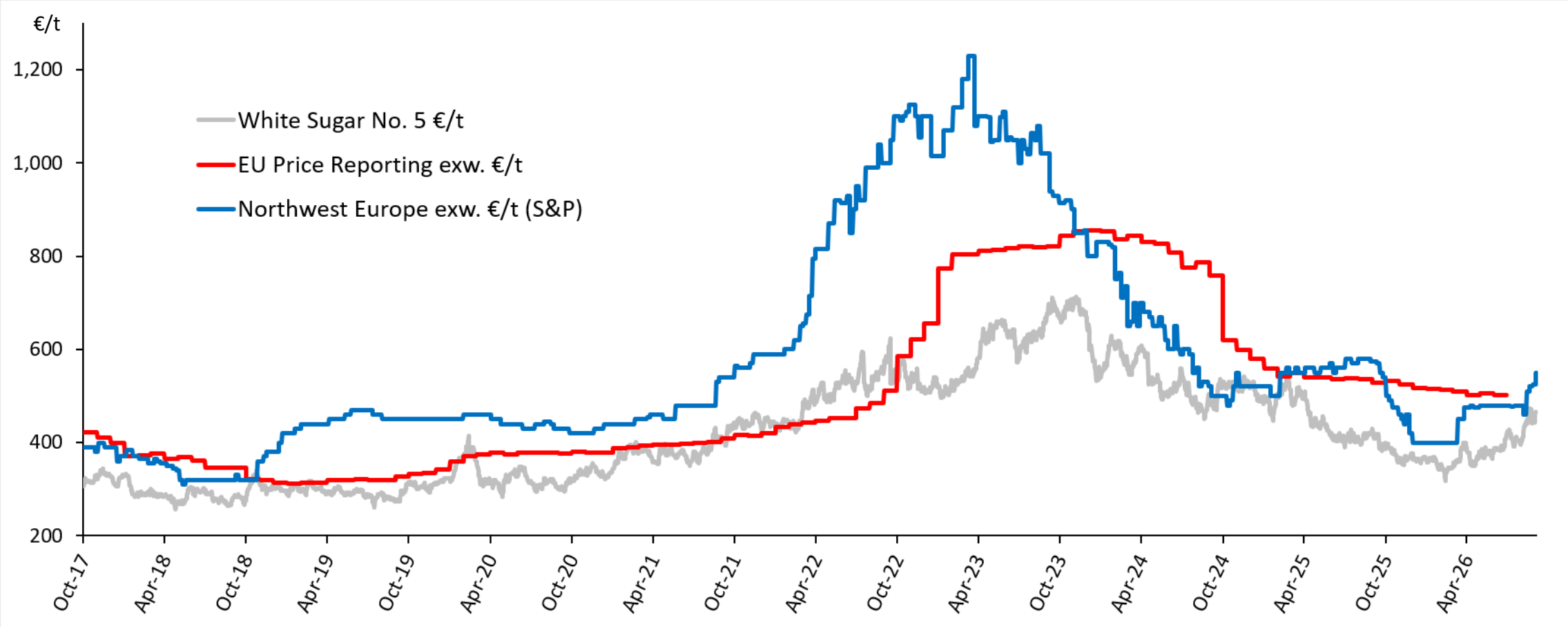
2025/26e

- Cultivation reduction ~11%, above-average yields
- Higher sugar production than expected
- Higher exports from the EU needed
- Significantly higher ending stocks

2026/27e

- Cultivation reduction ~8.5%
- Lower production expected
- Structural decline in sugar consumption
- Reduction of ending stocks expected

Development of sugar prices world vs. EU



Sugar segment – Development H1 2026/27



(€ million)	2026/27	Q2 2025/26	+ / – in %	2026/27	H1 2025/26	+/- in %
Revenues	640	685	-6.6	1,269	1,389	-8.6
Operating EBITDA	-3	-12	-75.0	-24	-46	-47.8
Operating EBITDA margin	-0.5%	-1.8%		-1.9%	-3.3%	
Depreciation	-20	-21	-4.8	-39	-43	-9.3
Operating result	-23	-33	-30.3	-63	-89	-29.2

Revenues

- Moderate decline
- Decline attributable to both further lower sugar prices and lower sales volumes

Operating EBITDA

- Significant improvement
- Mainly driven by further reductions in production costs during the 2025 campaign
- Higher idle capacity costs due to weaker drought-related crop expectations for the 2026 campaign

* +/- in % refers to the year-on-year comparison with the same financial period

Special products segment – Development H1 2026/27



(€ million)	2026/27	Q2 2025/26	+ / – in %	2026/27	H1 2025/26	+/- in %
Revenues	573	522	9.8	1,131	1,076	5.1
Operating EBITDA	72	49	46.9	140	115	21.7
Operating EBITDA margin	12.6%	9.4%		12.4%	10.7%	
Depreciation	-23	-22	4.5	-47	-44	6.8
Operating result	49	27	81.5	93	71	31.0

Revenues

- Moderate increase
- Driven by higher sales volumes

Operating EBITDA

- Significant increase
- Higher sales volumes and partly lower costs more than outweighed the impact of partly lower prices

* +/- in % refers to the year-on-year comparison with the same financial period

CropEnergies segment – Development H1 2026/27



(€ million)	2026/27	Q2 2025/26	+ / – in %	2026/27	H1 2025/26	+/- in %
Revenues	243	196	24	438	402	9
Operating EBITDA	44	1	> 100	68	4	> 100
Operating EBITDA margin	18.1%	0.5%		15.5%	1.0%	
Depreciation	-9	-9	–	-17	-17	–
Operating result	35	-8	–	51	-13	–

Revenues

- Moderate increase
- Driven by significantly higher renewable ethanol prices despite slightly lower sales volumes

Operating EBITDA

- Significant increase
- Significantly increased renewable ethanol market pricing combined with significantly lower net raw material costs drove a substantial increase in operating EBITDA

* +/- in % refers to the year-on-year comparison with the same financial period

Starch segment – Development H1 2026/27



(€ million)	2026/27	Q2 2025/26	+ / – in %	2026/27	H1 2025/26	+/- in %
Revenues	228	229	-0.4	456	474	-3.8
Operating EBITDA	16	14	14.3	36	29	24.1
Operating EBITDA margin	7.0%	6.1%		7.9%	6.1%	
Depreciation	-12	-12	–	-24	-24	–
Operating result	4	2	100.0	12	5	> 100

Revenues

- Slight decline
- Higher sales volumes for main products and higher ethanol prices mitigated the impact of lower selling prices for starch and sweetening products
- Satisfactory sales development of native and modified starches

Operating EBITDA

- Significant improvement
- Higher ethanol margins supported by lower raw material costs partly mitigated the impact of lower selling prices for core products (apart from ethanol)

* +/- in % refers to the year-on-year comparison with the same financial period

Fruit segment – Development H1 2026/27



(€ million)	2026/27	Q2 2025/26	+ / – in %	2026/27	H1 2025/26	+ / – in %
Revenues	446	414	7.7	894	858	4.2
Operating EBITDA	39	41	-4.9	83	87	-4.6
Operating EBITDA margin	8.7%	9.9%		9.3%	10.1%	
Depreciation	-13	-9	44.4	-23	-19	21.1
Operating result	26	32	-18.8	60	68	-11.8

Revenues

- Moderate increase
- Revenues in fruit preparations increased moderately due to higher volumes and prices
- Revenues in fruit juice concentrates declined significantly due to lower prices

Operating EBITDA

- Slight decrease
- Improvement in fruit preparations supported by positive development in the Middle East and Africa – a better holding result and the first-time consolidation of AGRANA Fruit Emba d.o.o.
- Significant deterioration in fruit juice concentrates due to lower contribution margins and higher idle capacity costs

* +/- in % refers to the year-on-year comparison with the same financial period

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Income statement H1 2026/27

(€ million)	Q2			H1		
	2026/27	2025/26	+/- in %	2026/27	2025/26	+/- in %
Revenues	2,130	2,046	4.1	4,188	4,199	-0.3
Operating EBITDA	168	93	80.6	303	189	60.3
Depreciation	-77	-73	5.5	-150	-147	2.0
Operating result	91	20	> 100	153	42	> 100
Result from restructuring/special items	2	-10	–	6	-33	–
Result from companies consolidated at equity	2	-2	–	5	-8	–
Result from operations	95	8	> 100	164	1	> 100
Financial result	-33	-38	-13.2	-67	-70	-4.3
Earnings before tax	62	-30	–	97	-69	–
Taxes on income	-21	5	–	-36	9	–
Earnings after tax	41	-25	–	61	-60	–
of which attributable to Südzucker AG shareholders	28	-32	–	34	-62	–
of which attributable to other non-controlling interests	13	7	85.7	27	2	> 100
Earnings per share (€)	0.10	-0.20	–	0.09	-0.38	–

Result: Restructuring & special items

- Result attributable to CropEnergies segment
- Prior year: Mainly sugar and special products segments

Result: Companies consolidated at equity

- Attributable to Starch segment

Financial result

- Interest expense increase due to higher average interest rates 4.2% (3.7%) as well as higher interests for pension and factoring program
- Other financial result: lower FX losses; prior year included impairment loss

* +/- in % refers to the year-on-year comparison with the same financial period

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Cash flow from operating activities and investments

(€ million)	2026/27	Q2 2025/26	+ / – in %
Net income	41	-25	–
Depreciation including write-ups and impairment losses	75	76	-1.3
Increase (-) / Decrease (+) in working capital	342	241	41.9
Other changes	-19	-28	-32.1
Cash flow from operating activities	439	264	66.3
Investments in fixed assets and intangible assets			
Sugar segment	-56	-55	-1.8
Special products segment	-10	-19	47.4
CropEnergies segment	-14	-15	6.7
Starch segment	-4	-4	0.0
Fruit segment	-17	-11	-54.5
Total investments in fixed assets	-101	-104	-2.9
Investments in financial assets/acquisitions	-6	-3	100.0
Total investments	-107	-107	0.0

2026/27	H1 2025/26	+ / – in %
61	-60	–
148	152	-2.6
252	197	27.9
-20	-34	-41.2
441	255	72.9
-97	-111	-12.6
-22	-45	-51.1
-28	-37	-24.3
-6	-6	0.0
-29	-20	45.0
-182	-219	-16.9
-50	-3	> 100
-232	-222	4.5

Major cash flow movements

- Reduction in working capital resulted in a cash inflow of € 252 million (cash inflow PY: € 197 million) mainly due to sale of sugar inventories and the offsetting payments for sugar beets
- Investments in financial assets and acquisitions amounting to € 50 million mainly related to the acquisition of 100% shares in Mercator-Emba, Slovenia, by AGRANA with cash purchase price of € 47 million

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Balance sheet H1 2026/27

(€ million)	31-Aug-2026	28-Feb-2026	△Aug. 26 vs. Feb. 26	31-Aug-2025	△Aug. 26 vs. Aug. 25
Assets					
Non-current assets	4,238	4,137	101	4,489	-251
Current assets	3,861	4,261	-400	4,009	-148
Total assets	8,099	8,398	-299	8,498	-399
Liabilities and equity					
Total equity	3,601	3,505	96	3,836	-235
Non-current liabilities	3,009	2,705	304	2,504	505
Current liabilities	1,489	2,188	-699	2,158	-669
Total liabilities and equity	8,099	8,398	-299	8,498	-399
Working Capital	2,038	2,253	-215	2,256	-218
Capital Employed	5,882	6,019	-137	6,455	-573
Net financial debt	1,588	1,750	-162	1,674	-86
Equity ratio (%)	44.5	41.7	2.8	45.1	-0.6

Net financial debt development in H1 2026/27

- Positive cash flow from operating activities of € 441 million
- Investments in fixed and financial assets: € 232 million
- Strong net cash inflow led to a reduction in net financial debt by € 162 million to € 1,588 million as of 31 Aug 2026 (28 Feb 2026: € 1,750 million)

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Outlook for 2026/27 (I) – Group key figures

	2025/26	2026/27e
Operating EBITDA	€ 535 million	€ 540 – 680 million
Operating Cash Flow	€ 462 million	> Previous year
Investments in Fixed Assets	€ 450 million	< Previous year
Net Financial Debt	€ 1,750 million	< Previous year
Capital Employed	€ 6,019 million	~ Previous year
ROCE	2.7%	> Previous year
Equity Ratio	41.7%	> Previous year

Outlook for 2026/27 (II) – Group key figures

	Revenues		Operating EBITDA	
	2025/26	2026/27e	2025/26	2026/27e
 Sugar incl. Group holding	€ 2.8 billion	↘↘	€ -17 million	€ -60 to +40 million
 Special products	€ 2.2 billion	↗↗	€ 266 million	↗↗
 CropEnergies	€ 0.8 billion	↗↗	€ 71 million	↗↗↗
 Starch	€ 0.9 billion	→	€ 69 million	↗↗
 Fruit	€ 1.6 billion	↗↗	€ 146 million	→
Group	€ 8.4 billion	€ 8.3 – 8.7 billion	€ 535 million	€ 540 – 680 million

Thank you for your attention.
We look forward to your questions.



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Appendix

Sugar segment – At a glance



📊 H1 2026/27

Sugar segment

(€ million)	Q2			H1		
	2026/27	2025/26	+ / – in %	2026/27	2025/26	+ / – in %
Revenues	640	685	–6.6	1,269	1,389	–8.6
Operating EBITDA	–3	–12	–75.0	–24	–46	–47.8
Operating EBITDA margin (%)	–0.5	–1.8		–1.9	–3.3	
Depreciation	–20	–21	–4.8	–39	–43	–9.3
Operating result	–23	–33	–30.3	–63	–89	–29.2
Result from restructuring and special items	1	–11	–	1	–30	–
Result from companies consolidated at equity	0	–1	–100.0	0	–1	–100.0
Result from operations	–22	–45	–51.1	–62	–120	–48.3
Investments in fixed assets and intangible assets	56	55	1.8	97	111	–12.6
Investments in financial assets and acquisitions	0	0	–	0	0	–
Total investments	56	55	1.8	97	111	–12.6
Shares in companies consolidated at equity				23	27	–14.8
Working Capital				1,071	1,175	–8.9
Capital employed				2,364	2,860	–17.3
Employees (FTE)				5,774	6,222	–7.2

🔮 Outlook 2026/27

Revenues 2025/26
2,786 € million

Outlook 2026/27e
↘↘

Op. EBITDA 2025/26
–17 € million

Outlook 2026/27e
–60 to +40
€ million

Special products segment – At a glance



H1 2026/27

Special products segment

(€ million)	Q2			H1		
	2026/27	2025/26	+ / – in %	2026/27	2025/26	+ / – in %
Revenues	573	522	9.8	1,131	1,076	5.1
Operating EBITDA	72	49	46.9	140	115	21.7
Operating EBITDA margin (%)	12.6	9.4		12.4	10.7	
Depreciation	-23	-22	4.5	-47	-44	6.8
Operating result	49	27	81.5	93	71	31.0
Result from restructuring and special items	0	0	–	0	-4	-100.0
Result from companies consolidated at equity	0	0	–	0	0	–
Result from operations	49	27	81.5	93	67	38.8
Investments in fixed assets and intangible assets	10	19	-47.4	22	45	-51.1
Investments in financial assets and acquisitions	0	0	–	0	0	–
Total investments	10	19	-47.4	22	45	-51.1
Shares in companies consolidated at equity			–	0	0	–
Working Capital				461	520	-11.3
Capital employed				1,859	1,960	-5.2
Employees (FTE)				5,422	5,398	0.4

Outlook 2026/27

Revenues 2025/26
2,216 € million

Outlook 2026/27e
↗↗

Op. EBITDA 2025/26
266 € million

Outlook 2026/27e
↗↗

CropEnergies segment – At a glance



H1 2026/27

CropEnergies segment

(€ million)	Q2			H1		
	2026/27	2025/26	+ / – in %	2026/27	2025/26	+ / – in %
Revenues	243	196	24.0	438	402	9.0
Operating EBITDA	44	1	> 100	68	4	> 100
Operating EBITDA margin (%)	18.1	0.5		15.5	1.0	
Depreciation	-9	-9	–	-17	-17	–
Operating result	35	-8	–	51	-13	–
Result from restructuring and special items	0	2	-100.0	4	1	> 100
Result from companies consolidated at equity	0	0	–	0	0	–
Result from operations	35	-6	–	55	-12	–
Investments in fixed assets and intangible assets	14	15	-6.7	28	37	-24.3
Investments in financial assets and acquisitions	0	1	-100.0	0	1	-100.0
Total investments	14	16	-12.5	28	38	-26.3
Shares in companies consolidated at equity				0	0	–
Working Capital				64	140	-54.3
Capital employed				484	528	-8.3
Employees (FTE)				519	537	-3.4

Outlook 2026/27

Revenues 2025/26

793 € million

Outlook 2026/27e



Op. EBITDA 2025/26

71 € million

Outlook 2026/27e



Starch segment – At a glance



■ H1 2026/27

Starch segment

(€ million)	Q2			H1		
	2026/27	2025/26	+ / – in %	2026/27	2025/26	+ / – in %
Revenues	228	229	–0.4	456	474	–3.8
Operating EBITDA	16	14	14.3	36	29	24.1
Operating EBITDA margin (%)	7.0	6.1		7.9	6.1	
Depreciation	–12	–12	–	–24	–24	–
Operating result	4	2	100.0	12	5	> 100
Result from restructuring and special items	1	–1	–	1	0	–
Result from companies consolidated at equity	2	–1	–	5	–7	–
Result from operations	7	0	–	18	–2	–
Investments in fixed assets and intangible assets	4	4	–	6	6	–
Investments in financial assets and acquisitions	0	2	–100.0	3	2	50.0
Total investments	4	6	–33.3	9	8	12.5
Shares in companies consolidated at equity				79	57	38.6
Working Capital				84	66	27.3
Capital employed				349	360	–3.1
Employees (FTE)				970	998	–2.8

🏠 Outlook 2026/27

Revenues 2025/26

911 € million

Outlook 2026/27e



Op. EBITDA 2025/26

69 € million

Outlook 2026/27e



Fruit segment – At a glance



■ H1 2026/27

Fruit segment

(€ million)	Q2			H1		
	2026/27	2025/26	+ / – in %	2026/27	2025/26	+ / – in %
Revenues	446	414	7.7	894	858	4.2
Operating EBITDA	39	41	–4.9	83	87	–4.6
Operating EBITDA margin (%)	8.7	9.9		9.3	10.1	
Depreciation	–13	–9	44.4	–23	–19	21.1
Operating result	26	32	–18.8	60	68	–11.8
Result from restructuring and special items	0	0	–	0	0	–
Result from companies consolidated at equity	0	0	–	0	0	–
Result from operations	26	32	–18.8	60	68	–11.8
Investments in fixed assets and intangible assets	17	11	54.5	29	20	45.0
Investments in financial assets and acquisitions	6	0	–	47	0	–
Total investments	23	11	> 100	76	20	> 100
Shares in companies consolidated at equity				0	0	–
Working Capital				358	355	0.8
Capital employed				826	747	10.6
Employees (FTE)				5,755	5,961	–3.5

🏠 Outlook 2026/27

Revenues 2025/26
1,646 € million

Outlook 2026/27e
↗↗

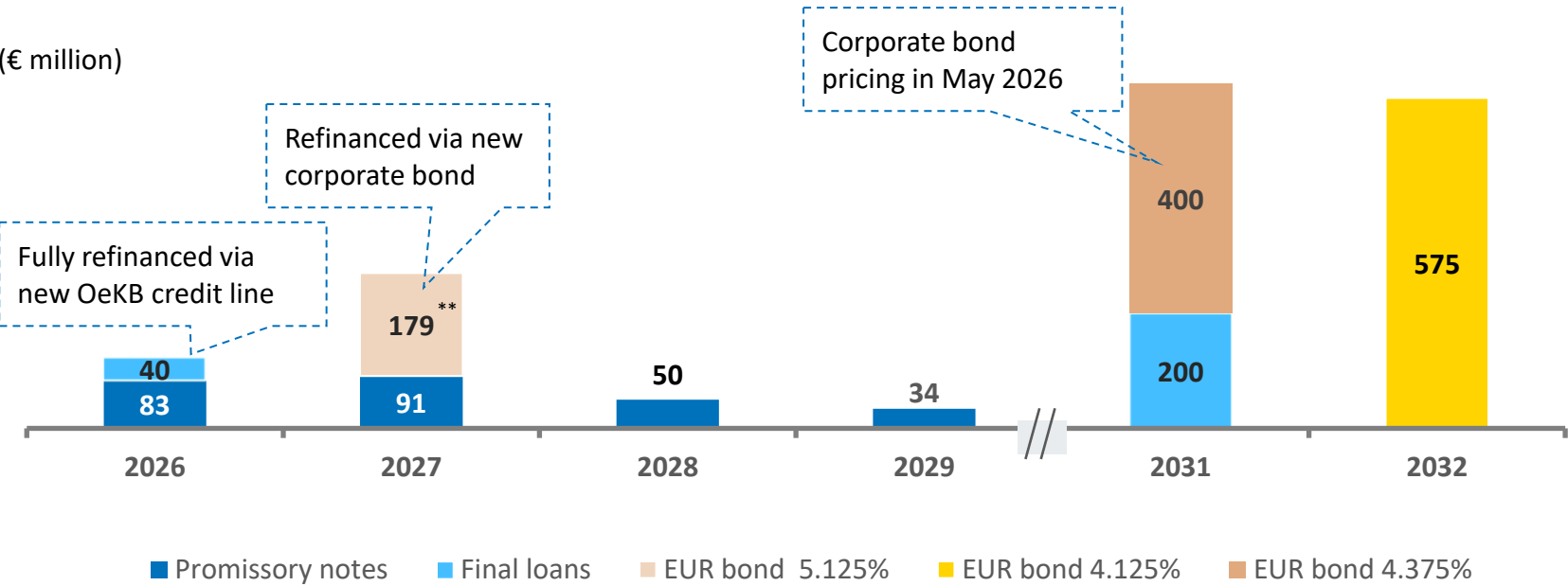
Op. EBITDA 2025/26
146 € million

Outlook 2026/27e
➔

Liquidity profile end of period

(€ million)	Q2 2025/26	Q3 2025/26	Q4 2025/26	Q1 2026/27	Q2 2026/27
Net financial debt	-1,674	-1,835	-1,750	-1,855	-1,588
Cash & Cash equivalents / securities	669	340	407	256	652
Gross financial debt	-2,343	-2,175	-2,157	-2,111	-2,240
Long-term financial debt	-1,341	-1,301	-1,575	-1,590	-1,936
Short-term financial debt	-908	-788	-492	-434	-223
Leasing	-93	-87	-90	-87	-82
Bank credit lines	870	718	897	900	1,046
<i>undrawn</i>	<i>482</i>	<i>377</i>	<i>474</i>	<i>464</i>	<i>467</i>
Syndicated loan	800	800	800	800	800
<i>undrawn</i>	<i>800</i>	<i>800</i>	<i>800</i>	<i>800</i>	<i>800</i>
Syndicated loan Agrana	365	250	250	250	250
<i>undrawn</i>	<i>315</i>	<i>235</i>	<i>250</i>	<i>205</i>	<i>200</i>
Commercial paper program	600	600	600	600	600
<i>undrawn</i>	<i>600</i>	<i>379</i>	<i>354</i>	<i>560</i>	<i>600</i>
Bank credit lines (undrawn)	482	377	474	463	467
+ Cash & cash equivalents / securities	669	340	407	256	652
+ Syndicated loan (undrawn)	1,115	1,035	1,050	1,005	1,000
+ Commercial paper (undrawn)	600	379	354	560	600
= Total liquidity reserves	2,866	2,131	2,284	2,285	2,719

Strengthened financial foundation through forward-looking financing measures



Syndicated credit lines € 1,050 million *

Commercial Paper Program € 600 million (perpetual)

Hybrid bond € 700 million (perpetual); fixed interest rate: 5.95% p.a. until the first call option on August 30, 2030

* Maturity: May 2031/€ 800 million, December 2028/€ 250 million
** Following a tender offer launched on 26 May 2026, the outstanding principal amount of the bond was reduced from the original € 400 million to € 178.7 million

Key financial instruments and maturity profiles

- Successfully priced a € 400 million corporate bond maturing in 2031
 - Reduced outstanding principal amount of the sustainability bond from € 400 million to € 179 million
 - Successful tap of € 75 million in March 2026 on initial € 500 million bond, with remaining term of 6 years until 2032
 - AGRANA signed new € 200 million credit line via OeKB in June 2026 (5-year term) to refinance maturities in 2026 & 2027
 - Successful extension of € 800 million syndicated loan until 2031
- ✓ Very solid maturity profile

✓ Successful implementation of financing modernization in 2025 and 2026

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FINANCIAL CALENDER

Q3 – Quarterly statement 1st to 3rd quarter 2026/27	14 January 2027
Preliminary figures Fiscal 2026/27	26 April 2027
Press and analysts’ conference Fiscal 2026/27	20 May 2027
Q1 – Quarterly statement 1st quarter 2027/28	8 July 2027
Annual general meeting Fiscal 2026/27	15 July 2027
Q2 – Half-year financial report 1st half year 2027/28	7 October 2027

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