

Quarterly Statement 1st – 3rd Quarter 2025/26

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→ ± 1 % stable	↖/↗ ± 1-4 % slight	↖↖/↗↗ ± 4-10 % moderate	↖↖↖/↗↗↗ > ± 10 % significant
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Group overview Q1-Q3 2025/26

Revenues

6,355

[7,466] mn €

EBITDA

367

[502] mn €

Operating Result

95

[236] mn €

Cashflow

179

[368] mn €

Working Capital

2,338

[2,541] mn €

Net Financial Debt

1,835

[1,713] mn €

Equity Ratio

43.0

[44.2] %

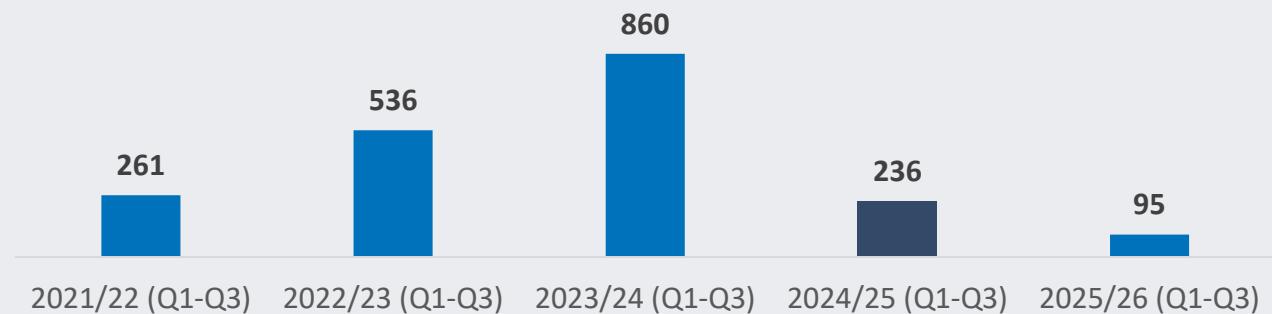
[] refers to KPIs for the corresponding period of the previous financial year

Consolidated revenue and earnings: Q1-Q3 2025/26

Consolidated group revenues (mn €)



Consolidated group operating result (mn €)



- **Significant decline** in group revenues, EBITDA and operating result
- **Particularly affected segments** are sugar, special products, CropEnergies, starch, yet increase in the fruit segment
- **First forecast** for upcoming financial year 2026/27 published on 16 Dec 2025
 - **Group outlook** for financial year 2025/26 confirmed
 - **Group revenues 2026/27:** Slight decrease compared to 2025/26
 - **Group EBITDA 2026/27:** moderately increased range between 480 – 680 mn € compared to 2025/26
- **Continuous volatility** due to geopolitical and global economic conditions

Consolidated figures for Q1-Q3 2025/26

(mn. €)	Q3			Q1 - Q3		
	2025/26	2024/25	+/- in % (*)			
Revenues	2,156	2,374	-9.2	6,355	7,466	-14.9
EBITDA	178	82	> 100	367	502	-26.9
Depreciation	-125	-115	8.7	-272	-266	2.3
Operating result	53	-33	-	95	236	-59.7
Result from restructuring/special items	-22	-85	-74.1	-55	-72	-23.6
Result from companies consolidated at equity	2	0	-	-6	4	-
Result from operations	33	-118	-	34	168	-79.8
Net earnings attributable to shareholders	3	-119	-	-59	23	-
Earnings per share (€)	-0.02	-0.62	-96.1	-0.40	-0.01	> 100
Cash flow	112	25	> 100	179	368	-51.4
Investments in fixed assets and intangible assets	103	149	-30.9	322	417	-22.8
Working Capital				2,338	2,541	-8.0
Capital Employed				6,523	6,833	-4.5
Net financial debt				1,835	1,713	7.1
Employees				19,294	19,853	-2.8

* +/- in % refers to the year-on-year comparison with the same financial period

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Overview of segments

		Q3			Q1-Q3		
(mn. €)		2025/26	2024/25	+/- in % (*)	2025/26	2024/25	+/- in %
Group	Revenues	2,156	2,374	-9.2	6,355	7,466	-14.9
	EBITDA	178	82	> 100	367	502	-26.9
	Operating result	53	-33	—	95	236	-59.7
Sugar	Revenues	762	970	-21.4	2,151	3,104	-30.7
	EBITDA	23	-36	—	-23	81	—
	Operating result	-47	-95	-50.5	-136	-23	> 100
Special products	Revenues	564	559	0.9	1,640	1,704	-3.8
	EBITDA	71	66	7.6	186	216	-13.9
	Operating result	48	44	9.1	119	152	-21.7
CropEnergies	Revenues	207	227	-8.8	609	711	-14.3
	EBITDA	24	2	> 100	28	42	-33.3
	Operating result	16	-9	—	3	8	-62.5
Starch	Revenues	230	219	5.0	704	724	-2.8
	EBITDA	26	16	62.5	55	59	-6.8
	Operating result	14	4	> 100	19	24	-20.8
Fruit	Revenues	393	399	-1.5	1,251	1,223	2.3
	EBITDA	34	34	0.0	121	104	16.3
	Operating result	22	23	-4.3	90	75	20.0

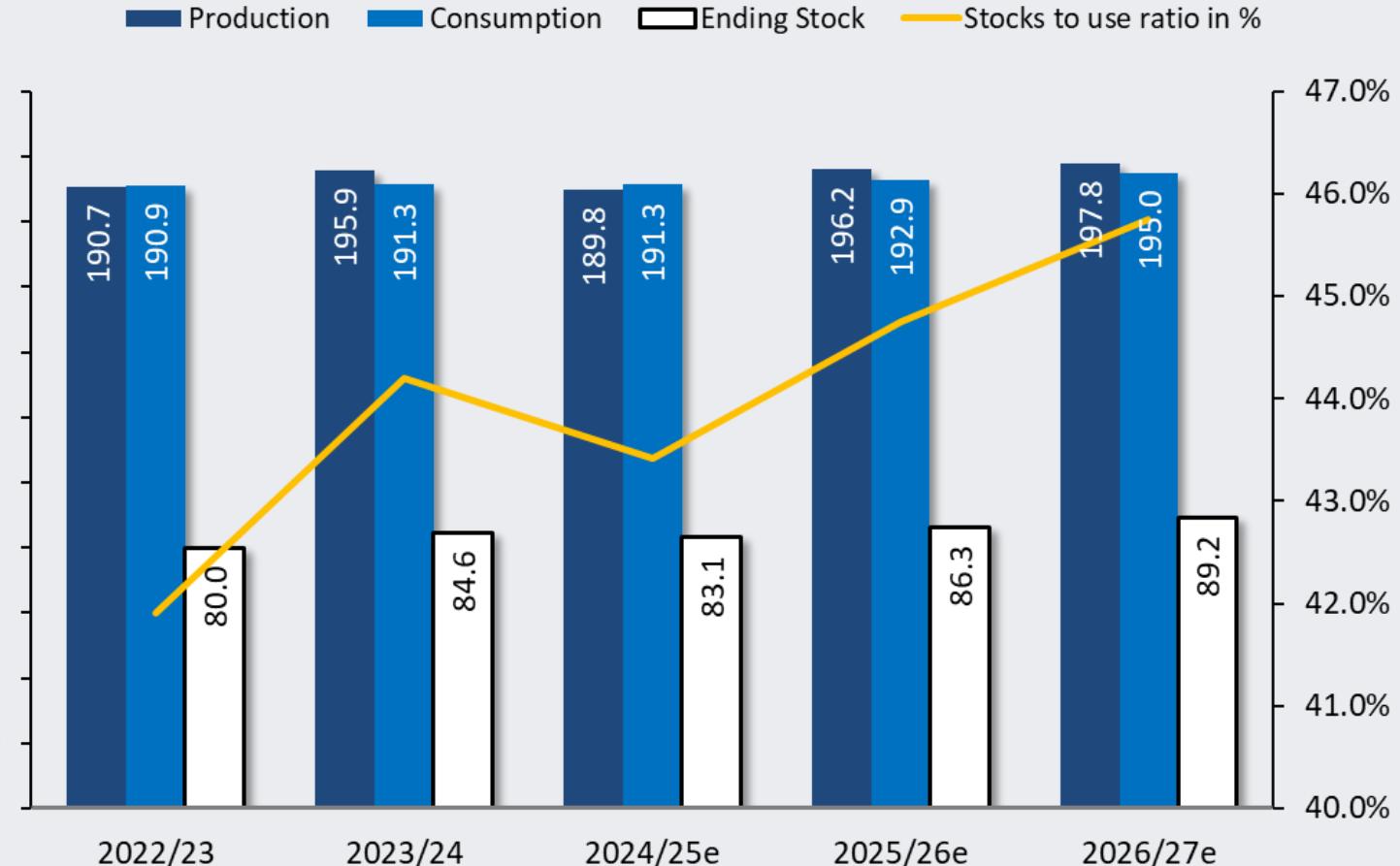
* +/- in % refers to the year-on-year comparison with the same financial period

Global Sugar Balance



Global sugar balance per sugar marketing year (SMY)

(mn t)



2022/23: Market with small deficit (-0.3 mn t)

- Low stock levels remain



2023/24: Market with surplus (+4.6 mn t)

- Further production increase – particularly in Brazil, China and Europe
- Low stock levels remain, but are increasing



2024/25e: Market with deficit (-1.5 mn t)

- Production decrease, particularly in India and Brazil
- Declining stock levels



2025/26e: Market with surplus (+3.3 mn t)

- Production increase, particularly in India and Thailand
- Stock levels are increasing



2026/27e: Market with surplus (+2.8 mn t)

- Production stable
- Expected surplus similar to 2025/26e
- Stock levels are increasing



▲ Surplus

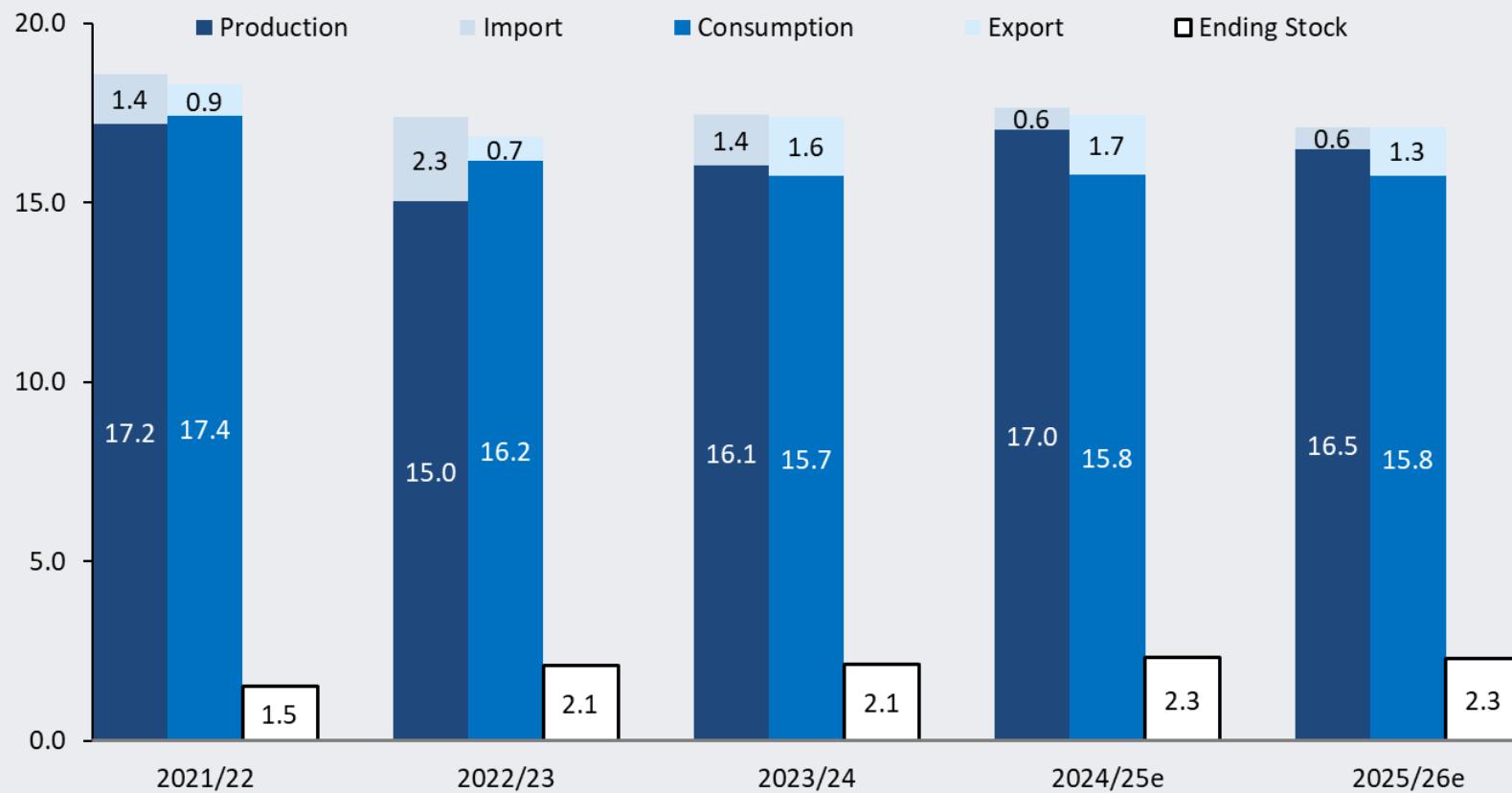
▼ Deficit

EU sugar balance and campaigns



EU sugar balance per sugar marketing year (SMY)

(mn t)



Years refer to the SMY (Oct. 1 to Sept. 30); Source: EU Commission, 12/2025 incl. isoglucose

2022/23

- Sugar balance significantly in deficit, despite increase in Ukraine imports (high import demand → high import duties)

2023/24

- Cultivation expansion ~6%, recovery of yields
- Market impact from duty-free Ukraine imports, but generally declining imports
- Significant increase in exports
- EU 2023/24 net exporter

2024/25e

- Cultivation expansion ~7%
- Increase in sugar production by 1.0 mn t
- Reduction of Ukraine imports (safeguard clause)
- High exports with declining imports
- EU 2024/25e (significant) net exporter

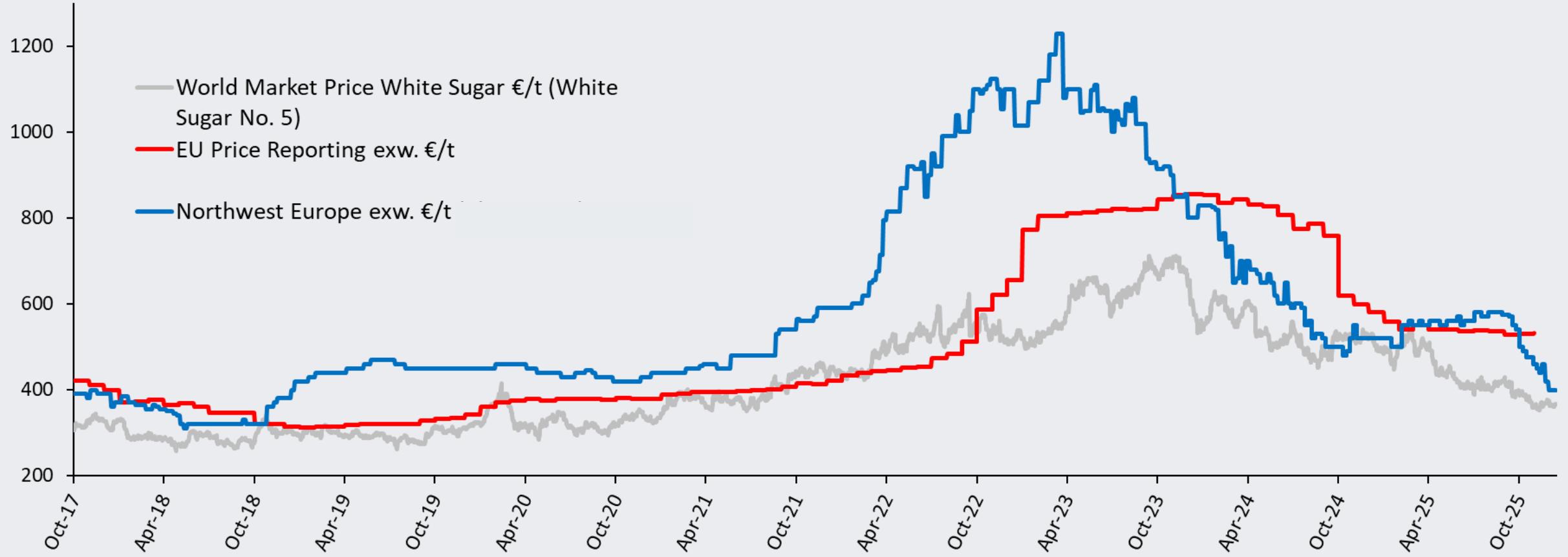
2025/26e

- Cultivation reduction ~9-10%, above-average yields
- Higher than originally expected sugar production
- Again higher exports needed

2026/27e

- Cultivation reduction around 5-10% expected

Development of sugar prices world vs. EU



Sugar segment – Development Q1-Q3 2025/26



(mn. €)	2025/26	Q3 2024/25	+/- in %	Q1-Q3 2024/25		
				2025/26	2024/25	+/- in %
Revenues	762	970	-21.4	2,151	3,104	-30.7
EBITDA	23	-36	–	-23	81	–
EBITDA margin	3.0%	-3.7%	–	-1.1%	2.6%	–
Depreciation	-70	-59	18.6	-113	-104	8.7
Operating result	-47	-95	-50.5	-136	-23	> 100
Operating margin	-6.2%	-9.8%	–	-6.3%	-0.7%	–

Revenues

- Significant decline
- Significantly lower sugar prices and decline in export volumes

Operating Result

- Significant decline
- Drastic drop in sugar prices and declining sales volumes
- Decline cannot be compensated for by the significant reduction in manufacturing costs in the 2024 campaign

Special products segment – Development Q1-Q3 2025/26



(mn. €)	2025/26	Q3 2024/25	+/- in %	Q1-Q3 2024/25		+/- in %
				2025/26	2024/25	
Revenues	564	559	0.9	1,640	1,704	-3.8
EBITDA	71	66	7.6	186	216	-13.9
EBITDA margin	12.6%	11.8%		11.3%	12.7%	
Depreciation	-23	-22	4.5	-67	-64	4.7
Operating result	48	44	9.1	119	152	-21.7
Operating margin	8.5%	7.9%		7.3%	8.9%	

Revenues

- Slight decline
- Loss of sales due to sale of Richelieu's (company of Freiberger) dressing and sauce business in the USA in Q2 2024/25
- Predominantly declining sales volumes

Operating Result

- Significant decline
- Lower sales volumes and prices
- Significantly higher costs

CropEnergies segment – Development Q1-Q3 2025/26



(mn. €)	Q3			Q1-Q3 2024/25	+/- in %	+/- in %
	2025/26	2024/25	2025/26			
Revenues	207	227		-8.8	609	711
EBITDA	24	2		> 100	28	42
EBITDA margin	11.6%	0.9%			4.6%	5.9%
Depreciation	-8	-11		-27.3	-25	-34
Operating result	16	-9		-	3	8
Operating margin	7.7%	-4.0%			0.5%	1.1%

Revenues

- Significant decline
- Significantly lower sales volumes due to maintenance measures
- Price decline for renewable ethanol and food and feed compared to previous year despite temporary higher prices for renewable ethanol

Operating Result

- Significant decline

Starch segment – Development Q1-Q3 2025/26



(mn. €)	2025/26	Q3 2024/25	+/- in %	Q1-Q3 2024/25		
				2025/26	2024/25	+/- in %
Revenues	230	219	5.0	704	724	-2.8
EBITDA	26	16	62.5	55	59	-6.8
EBITDA margin	11.3%	7.3%		7.8%	8.1%	
Depreciation	-12	-12	0.0	-36	-35	2.9
Operating result	14	4	> 100	19	24	-20.8
Operating margin	6.1%	1.8%		2.7%	3.3%	

Revenues

- Slight decline
- Declining prices and volumes

Operating Result

- Significant decline
- Overall lower sales volumes and higher raw material costs
- Positive impact of insurance compensation for flood damage incurred in autumn 2024 in Pischelsdorf/Austria

Fruit segment – development Q1-Q3 2025/26



(mn. €)	Q3		+/- in %	Q1-Q3		+/- in %
	2025/26	2024/25		2025/26	2024/25	
Revenues	393	399	-1.5	1,251	1,223	2.3
EBITDA	34	34	0.0	121	104	16.3
EBITDA margin	8.7%	8.5%		9.7%	8.5%	
Depreciation	-12	-11	9.1	-31	-29	6.9
Operating result	22	23	-4.3	90	75	20.0
Operating margin	5.6%	5.8%		7.2%	6.1%	

Revenues

- Slight revenue increase
- Achieved via increased prices despite declining sales volumes

Operating Result

- Significant increase
- Improved results due to increased margin

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Income statement (I)

(mn. €)	Q3			Q1-Q3		
	2025/26	2024/25	+/- in %			
Revenues	2,156	2,374	-9.2	6,355	7,466	-14.9
Operating result	53	-33	–	95	236	-59.7
Result from restructuring/special items	-22	-85	-74.1	-55	-72	-23.6
Result from companies consolidated at equity	2	0	–	-6	4	–
Result from operations	33	-118	–	34	168	-79.8
Financial result	-27	-25	8.0	-97	-76	27.6
Earnings before tax	6	-143	–	-63	92	–

Result: Restructuring & special items	Result: Companies consolidated at equity	Financial result
<ul style="list-style-type: none"> Negative results mainly from the sugar segment, along with special products and CropEnergies 	<ul style="list-style-type: none"> Negative results mainly attributable to the Starch segment, alongside sugar segment 	<ul style="list-style-type: none"> Reasons for higher interest expense: increase in average interest rates to 3.6% (3.4%) based on an average net financial debt of approx. 1.8 (1.9) bn € and higher other interest Reasons for decline in other financial result: exchange rate losses from foreign currency loans from non-euro companies and from the complete impairment of an investment in the CropEnergies segment

Income statement (II)

(mn. €)	Q3			Q1-Q3		
	2025/26	2024/25	+/- in %			
Earnings before tax	6	-143	–	-63	92	–
Taxes on income	3	15	-80.0	12	-59	–
Net earnings	9	-128	–	-51	33	–
of which attributable to other non-controlling	6	-9	–	8	10	-20.0
Earnings of the shareholders of Südzucker AG	3	-119	–	-59	23	–
Earnings per share (€)	-0.02	-0.62	-96.1	-0.40	-0.01	> 100
Cash flow per share (€)	0.55	0.12	348.0	0.88	1.80	-51.4

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Cashflow

(mn. €)	Q3		+/- in %	Q1-Q3	+ / - in %
	2025/26	2024/25			
Cash flow	112	25	> 100	179	368
Increase (-) / Decrease (+) in working capital	-114	376	-	83	345
Investments in fixed assets and intangible assets					
Sugar segment	43	75	-42.7	154	218
Special products segment	18	34	-47.1	63	93
CropEnergies segment	24	22	9.1	61	59
Starch segment	4	9	-55.6	10	21
Fruit segment	14	9	55.6	34	26
Total investments in fixed assets	-103	-149	-30.9	-322	-417
Investments in financial assets/acquisitions	0	2	-100.0	-3	-5
Total investments	-103	-147	-29.9	-325	-422
Increases in stakes held in subsidiaries / capital buyback (-)	-54	0	-	-724	-2
Decrease in stakes held in subsidiaries / capital increase (+)	0	0	-	692	0
Dividends paid	0	-13	-100.0	-95	-255

Cashflow

- In line with decline in operating result

Working Capital

- Cash inflow due to decrease of working capital by 83 mn. €
- Main reasons: sale of sugar inventories as well as the offsetting beet payments
- Reduction of working capital via factoring program implemented in 2024/25

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Balance sheet

(mn. €)	30. November 2025	28 February 2025	△ Nov 25 vs. Feb 25	30. November 2024	△ Nov 25 vs. Nov 24
Assets					
Non-current assets	4,493	4,469	24	4,521	-28
Current assets	4,351	5,027	-676	4,653	-302
Total assets	8,844	9,496	-652	9,174	-330
Liabilities and equity					
Total equity	3,799	4,026	-227	4,059	-260
Non-current liabilities	2,465	2,693	-228	2,287	178
Current liabilities	2,580	2,777	-197	2,828	-248
Total liabilities and equity	8,844	9,496	-652	9,174	-330
Working Capital	2,338	2,485	-147	2,541	-203
Capital Employed	6,523	6,701	-178	6,833	-310
Net financial debt	1,835	1,654	181	1,713	122
Equity ratio	43.0%	42.4%		44.2%	

Net financial debt

- Cash inflow from operating activities: 251 mn €
- Key factors: cashflow of 179 mn € and decrease in working capital with cash inflow of 83 mn €
- Net financial debt increase by 181 mn. € (as of 28 Feb. 2025) to 1.835 mn. € due to total cash outflow

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Outlook for 2025/26 (I) – Group key figures

	Revenues		Operating Result	
	2024/25	2025/26e	2024/25	2025/26e
 Sugar	3.9 bn €	⬇️⬇️⬇️	-13 mn €	-150 mn € to -250 mn €
 Special Products	2.3 bn €	↗	203 mn €	⬇️⬇️
 CropEnergies	1.0 bn €	⬇️⬇️	22 mn €	↗
 Starch	1.0 bn €	⬇️	36 mn €	⬇️⬇️
 Fruit	1.6 bn €	↗↗	102 mn €	↗
Group	9.7 bn €	8.3 bn € – 8.7 bn €	350 mn €	100 – 200 mn €

Confirmed group outlook for financial year 2025/26.
 First group outlook for the next financial year 2026/27 published on 16 December 2025.

Outlook for 2025/26 (II) – Group key figures

	2024/25	2025/26e
EBITDA	723 mn €	470-570 mn €
Depreciation	373 mn €	~ previous year
Investments Fixed Assets	574 mn €	< previous year
Capital Employed	6,701 mn €	~ previous year
ROCE	5.2 %	↘↘↘
Net Financial Debt	1,654 mn €	~ previous year
Equity Ratio	42.4 %	~ previous year

Thank you for your participation.

Happy to take your questions in the Q&A round.

100



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your Life

Appendix

Sugar segment – Development Q1-Q3 2025/26



At a glance

Revenues 2024/25

3,876 mn €

Outlook 2025/26e



Op. Result 2024/25

-13 mn €

Outlook 2025/26e

-150 to -250 mn €

(mn. €)	Q3		+/- in %	Q1-Q3		+ / - in %
	2025/26	2024/25		2025/26	2024/25	
Gross revenues	820	1,030	-20.4	2,311	3,295	-29.9
Consolidation	-58	-60	-3.3	-160	-191	-16.2
Revenues	762	970	-21.4	2,151	3,104	-30.7
EBITDA	23	-36	–	-23	81	–
<i>EBITDA margin</i>	<i>3.0</i>	<i>-3.7</i>		<i>-1.1</i>	<i>2.6</i>	
Depreciation	-70	-59	18.6	-113	-104	8.7
Operating result	-47	-95	-50.5	-136	-23	> 100
<i>Operating margin</i>	<i>-6.2</i>	<i>-9.8</i>		<i>-6.3</i>	<i>-0.7</i>	
Result from restructuring/special items	-5	-5	0.0	-35	-5	> 100
Result from companies consolidated at equity	0	1	-100.0	-1	0	–
Result from operations	-52	-99	-47.5	-172	-28	> 100
Investments in fixed assets and intangible assets	43	75	-42.7	154	218	-29.4
Investments in financial assets/acquisitions	0	0	–	0	0	–
Total investments	43	75	-42.7	154	218	-29.4
Shares in companies consolidated at equity				27	30	-10.0
Capital employed				2,848	2,948	-3.4
Employees				6,748	7,415	-9.0

Special products segment – Development Q1-Q3 2025/26



At a glance

Revenues 2024/25
2,275 mn €

Outlook 2025/26e



Op. Result 2024/25
203 mn €

Outlook 2025/26e



(mn. €)	2025/26	2024/25	+/- in %	Q1-Q3		+ / - in %
				2025/26	2024/25	
Gross revenues	568	563	0.9	1,652	1,717	-3.8
Consolidation	-4	-4	0.0	-12	-13	-7.7
Revenues	564	559	0.9	1,640	1,704	-3.8
EBITDA	71	66	7.6	186	216	-13.9
<i>EBITDA margin</i>	<i>12.6</i>	<i>11.8</i>		<i>11.3</i>	<i>12.7</i>	
Depreciation	-23	-22	4.5	-67	-64	4.7
Operating result	13	12	0.0	119	152	-21.7
<i>Operating margin</i>	<i>8.5</i>	<i>7.9</i>		<i>7.3</i>	<i>8.9</i>	
Result from restructuring/special items	-3	-5	-40.0	-7	11	—
Result from companies consolidated at equity	0	0	—	0	0	—
Result from operations	45	39	15.4	112	163	-31.3
Investments in fixed assets and intangible assets	18	34	-47.1	63	93	-32.3
Investments in financial assets/acquisitions	0	0	—	0	0	—
Total investments	18	34	-47.1	63	93	-32.3
Shares in companies consolidated at equity				0	0	—
Capital employed				1,984	2,027	-2.1
Employees				5,438	5,478	-0.7

CropEnergies segment – Development Q1-Q3 2025/26



At a glance

Revenues 2024/25
959 mn €

Outlook 2025/26e
↓↓↓

Op. Result 2024/25
22 mn €

Outlook 2025/26e
→

(mn. €)	Q3		+/- in %	Q1-Q3		+ / - in %
	2025/26	2024/25		2025/26	2024/25	
Gross revenues	228	250	-8.8	668	780	-14.4
Consolidation	-21	-23	-8.7	-59	-69	-14.5
Revenues	207	227	-8.8	609	711	-14.3
EBITDA	24	2	> 100	28	42	-33.3
<i>EBITDA margin</i>	<i>11.6</i>	<i>0.9</i>		<i>4.6</i>	<i>5.9</i>	
Depreciation	-8	-11	-27.3	-25	-34	-26.5
Operating result	16	-9	-	3	8	-62.5
<i>Operating margin</i>	<i>11.6</i>	<i>0.9</i>		<i>0.5</i>	<i>1.1</i>	
Result from restructuring/special items	-14	-76	-81.6	-13	-77	-83.1
Result from companies consolidated at equity	0	0	-	0	0	-
Result from operations	2	-85	-	-10	-69	-85.5
Investments in fixed assets and intangible assets	24	22	9.1	61	59	3.4
Investments in financial assets/acquisitions	0	-2	-100.0	1	5	-80.0
Total investments	24	20	20.0	62	64	-3.1
Shares in companies consolidated at equity				0	2	-100.0
Capital employed				537	475	13.1
Employees				534	540	-1.1

Starch segment – Development Q1-Q3 2025/26



At a glance

Revenues 2024/25

955 mn €

Outlook 2025/26e



Op. Result 2024/25

36 mn €

Outlook 2025/26e



	2025/26	Q3 2024/25	+/- in %
(mn. €)			
Gross revenues	252	237	6.3
Consolidation	-22	-18	22.2
Revenues	230	219	5.0
EBITDA	26	16	62.5
<i>EBITDA margin</i>	<i>11.3</i>	<i>7.3</i>	
Depreciation	-12	-12	-36.0
Operating result	14	4	> 100
<i>Operating margin</i>	<i>6.1</i>	<i>1.8</i>	
Result from restructuring/special items	0	1	-100.0
Result from companies consolidated at equity	2	-1	–
Result from operations	16	4	> 100
Investments in fixed assets and intangible assets	4	9	-55.6
Investments in financial assets/acquisitions	0	0	–
Total investments	4	9	-55.6
Shares in companies consolidated at equity			
Capital employed			
Employees			

	2025/26	Q1-Q3 2024/25	+ / - in %
(mn. €)			
765	777	-1.5	
-61	-53	15.1	
704	724	-2.8	
55	59	-6.8	
7.8	8.1		
-36	-35	2.9	
19	24	-20.8	
2.7	3.3		
0	1	-100.0	
-5	4	–	
14	29	-51.7	
10	21	-52.4	
2	0	–	
12	21	-42.9	
61	54	13.0	
367	510	-28.0	
976	1,182	-17.4	

Fruit segment – Development Q1-Q3 2025/26



At a glance

Revenues 2024/25

1,629 mn €

Outlook 2025/26e



Op. Result 2024/25

102 mn €

Outlook 2025/26e



	2025/26	2024/25	+/- in %
Gross revenues	393	400	-1.8
Consolidation	0	-1	-100.0
Revenues	393	399	-1.5
EBITDA	34	34	0.0
<i>EBITDA margin</i>	<i>8.7</i>	8.5	
Depreciation	-12	-11	9.1
Operating result	22	23	-4.3
<i>Operating margin</i>	<i>5.6</i>	5.8	
Result from restructuring/special items	0	0	–
Result from companies consolidated at equity	0	0	–
Result from operations	22	23	-4.3
Investments in fixed assets and intangible assets	14	9	55.6
Investments in financial assets/acquisitions	0	0	–
Total investments	14	9	55.6
Shares in companies consolidated at equity			–
Capital employed		787	-9.9
Employees		5,598	6.9

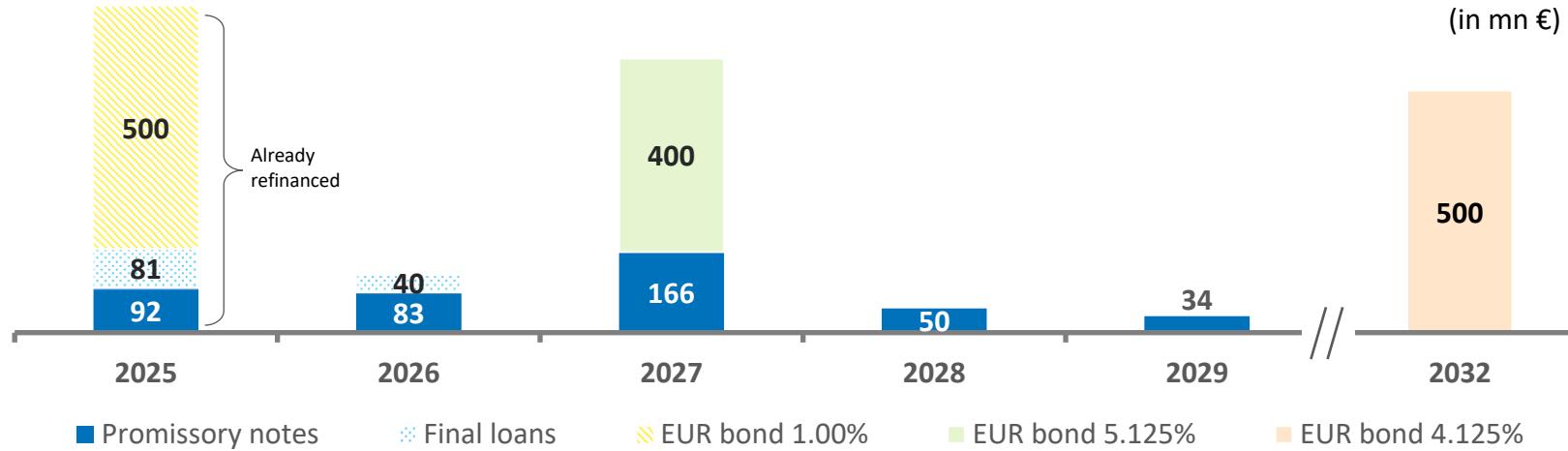
	2025/26	2024/25	+ / - in %
Q3			
2025/26	1,253	1,225	2.3
2024/25	-2	-2	0.0
Q1-Q3			
2025/26	1,251	1,223	2.3
2024/25	121	104	16.3
2025/26	9.7	8.5	
2024/25	-31	-29	6.9
2025/26	90	75	20.0
2024/25	7.2	6.1	
2025/26	0	-2	-100.0
2024/25	0	0	–
2025/26	90	73	23.3
2024/25	34	26	30.8
2025/26	0	0	–
2024/25	34	26	30.8
2025/26	0	0	–
2024/25	787	873	-9.9
2025/26	5,598	5,238	6.9

Liquidity profile end of period

(mn €)	Q3 2024/25	Q4 2024/25	Q1 2025/26	Q2 2025/26	Q3 2025/26
Net financial debt	-1,713	-1,654	-1,755	-1,674	-1,835
Cash & Cash equivalents / securities	363	744	1,016	668	340
Gross financial debt	-2,076	-2,398	-2,771	-2,342	-2,175
Long-term financial debt	-1,053	-1,432	-1,423	-1,341	-1,301
Short-term financial debt	-933	-874	-1,262	-908	-788
Leasing	-90	-92	-87	-93	-87
Bank credit lines	946	948	919	870	718
<i>undrawn</i>	402	502	488	482	377
Syndicated loan	600	600	800	800	800
<i>undrawn</i>	600	600	800	800	800
Syndicated loan Agrana	365	365	365	365	250
<i>undrawn</i>	315	315	315	315	235
Commercial paper program	600	600	600	600	600
<i>undrawn</i>	525	600	600	600	379
Bank credit lines (undrawn)	402	502	488	482	377
+ Cash & cash equivalents / securities	363	744	1,016	668	340
+ Syndicated loan (undrawn)	915	915	1,115	1,115	1,035
+ Commercial paper (undrawn)	525	600	600	600	379
= Total liquidity reserves	2,204	2,761	3,218	2,865	2,131

Successful modernization of our financial instruments

As of 1 July 2025



Syndicated credit lines 1,050 mn € *

Commercial paper programme 600 mn € (permanent)

Hybrid bond 700 mn € (perpetual); fixed interest rate: 5.95% p.a. until the first call option on August 30th, 2030**

* Maturity: July 2030/800 mn €, October 2027/115 mn €, December 2027/250 mn €

** Previous 700 mn € hybrid bond 2005 (variable interest rate) terminated as of June 30th, 2025

Financial toolbox successfully modernized

- 800 mn € syndicated credit line
- 500 mn € bond; term 7 years (2025/2032); coupon 4.125%
- 700 mn € hybrid bond 2025; perpetual term; coupon 5.95%

→ Total volume 2 bn €

→ Very solid maturity profile

→ Modernization successfully implemented

Maturity profile of major financial liabilities at a glance

As of 1 July 2025



FINANCIAL CALENDAR

27 April 2026

Preliminary figures fiscal 2025/26

21 May 2026

Annual press and analyst conference fiscal 2025/26

09 July 2026

Q1 – Quarterly statement fiscal 2026/27

16 July 2026

Annual general meeting fiscal 2025/26

08 October 2026

Q2 – Quarterly statement fiscal 2026/27

14 January 2027

Q3 – Quarterly statement fiscal 2026/27

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