

SÜDZUCKER GROUP COMPANY PROFILE 2025/26



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1. SÜDZUCKER GROUP



1.1 Südzucker Group: Overview



Globally active group of companies for the development, production and delivery of plant-based solutions



Five segments: sugar, special products, CropEnergies, starch and fruit



About 19,300 employees¹⁾ worldwide



About € 9.7 billion annual revenues



More than 90 production locations worldwide



Formation 1926



Production of food, animal feed and other products in the food and non-food sectors



No. 1 supplier of sugar products in Europe; sugar production of 3.9 million tonnes (2024/25 campaign)



Processing of more than 30 million tonnes of renewable agricultural raw materials per year



Fiscal year: 1 March to 28/29 February



Legal form: stock corporation under German law








Member of the German SDAX®

¹⁾ Full-time equivalents.

1.2 Südzucker Group's segments

Sugar is our core business, yet Südzucker is more than sugar ...

Segment	Companies	Products	Production	Customers
 <p>Sugar</p>	<p>Südzucker, Raffinerie Tirlémontoise, Saint Louis Sucre, Südzucker Moldova, Südzucker Polska, AGRANA</p>	<p>Sugar, sugar specialties, glucose syrups, animal feed</p>	<p>21 sugar factories, 2 refineries, 1 wheat starch plant in Europe</p>	<p>Food industry, retailers, agriculture</p>
 <p>Special Products</p>	<p>BENEO – Freiberger – PortionPack</p>	<p>Ingredients offering additional benefits for food, animal feed, non-food and pharmaceuticals – Convenience Food – Portion packs (food/non-food), contract manufacturing and packaging</p>	<p>22 production sites worldwide</p>	<p>Food, animal nutrition and pharmaceutical industries – Food retailers – Hotels, restaurants, caterers (food service), food industry</p>
 <p>CropEnergies</p>	<p>CropEnergies</p>	<p>Fuel-grade ethanol, neutral alcohol, protein-based food and animal feed, liquid CO₂</p>	<p>5 production sites in Belgium, France, Germany and UK</p>	<p>Oil companies and traders, food and animal feed producers, beverage and cosmetics producers, industrial and pharmaceutical companies</p>
 <p>Starch</p>	<p>AGRANA</p>	<p>Native and modified starches, saccharification products, ethanol, by-products (animal feed and fertilizers)</p>	<p>5 production sites in Austria, Hungary and Romania</p>	<p>Food, paper, textiles, industrial chemicals, pharmaceuticals, cosmetics, petroleum and animal feed industries</p>
 <p>Fruit</p>	<p>AGRANA – AUSTRIA JUICE</p>	<p>Fruit preparations – Fruit juice concentrates, not-from-concentrate juices, fruit wines, natural flavors and beverage compounds</p>	<p>38 production sites worldwide</p>	<p>Dairy, ice cream and baked goods industries, food service industry – Beverage industry</p>

1.3 The range of Südzucker products

Video

As a leading integrated group, we harness the power of plants to produce a wide range of products for many different areas of everyday life, including sugar.
But Südzucker does much more in the areas of nutrition and energy, as well as packaging and cosmetics.



That is why our short film takes a look at a day in the life of Sarah. She guides us through the world of Südzucker and shows us the huge variety of products.

[Watch the video on YouTube](#)

Note: We use YouTube for the display of videos. When calling up the link, you will leave the Südzucker environment and be redirected to YouTube. In this way, your personal data is also transmitted to YouTube. Please note [Google's](#) data protection information before calling up. We also take the liberty of referring to our [privacy policy](#).



2. PEOPLE & FIGURES

AIU
EJK
HPL
KEE
NAH
QOP
TIK
WIG
AHB

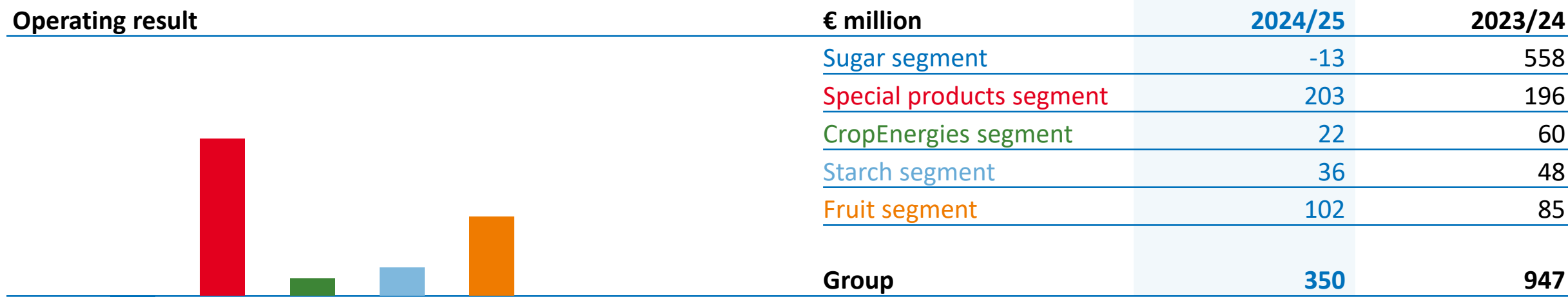
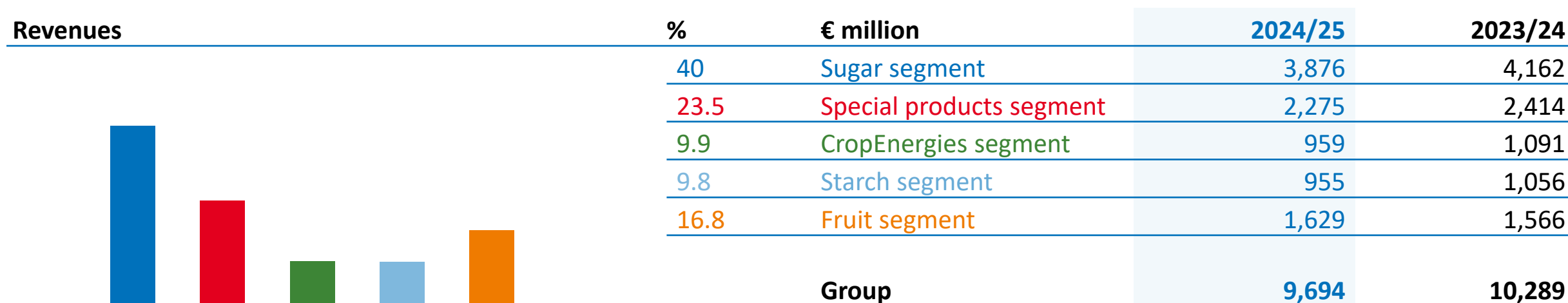
AIU	HJI	WWE	PLD
1.822 (-35)	20.369 (+580)	890 (-20)	6.350 (-200)
MBC	LJH	MJB	PON
3.605 (+210)	9.542 (-128)	2.609 (+35)	7.654 (+169)
YBV	QMN	MMJ	IT
3.204 (-3)	5.211 (+156)	7.100 (-60)	7.150 (-150)
MBS	WFF	HJM	QLC
3.320 (-120)	712 (+12)	134 (+5)	2.022 (-18)

2.1 Financial figures: Business development in the Group

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	9,694	10,289
EBITDA	€ million	723	1,318
EBITDA margin	%	7.5	12.8
Depreciation	€ million	-373	-371
Operating result	€ million	350	947
Operating margin	%	3.6	9.2
Result from restructuring/special items	€ million	-261	-35
Result from companies consolidated at equity	€ million	7	2
Result from operations	€ million	96	914
Investments in fixed assets and intangible assets	€ million	574	546
Investments in financial assets/acquisitions	€ million	5	1
Total investments	€ million	579	547
Shares in companies consolidated at equity	€ million	80	80
Capital employed	€ million	6,701	7,187
Return on capital employed	%	5.2	13.2
Working Capital	€ million	2,485	2,967

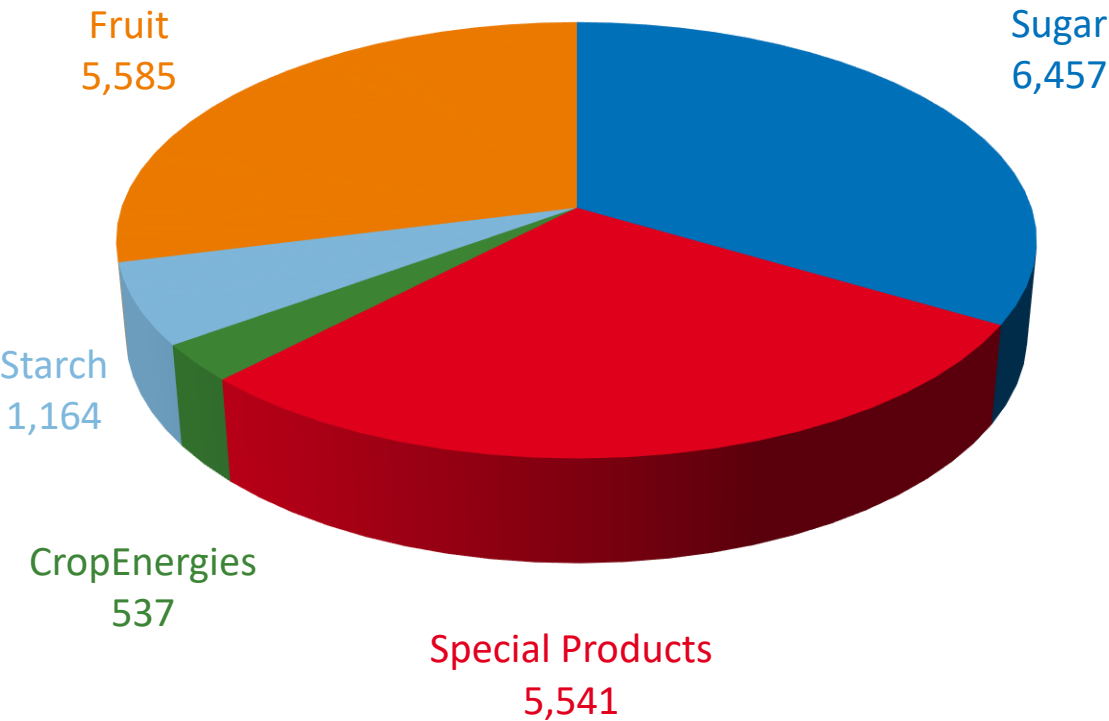
2.2 Segment figures, fiscal year 2024/25



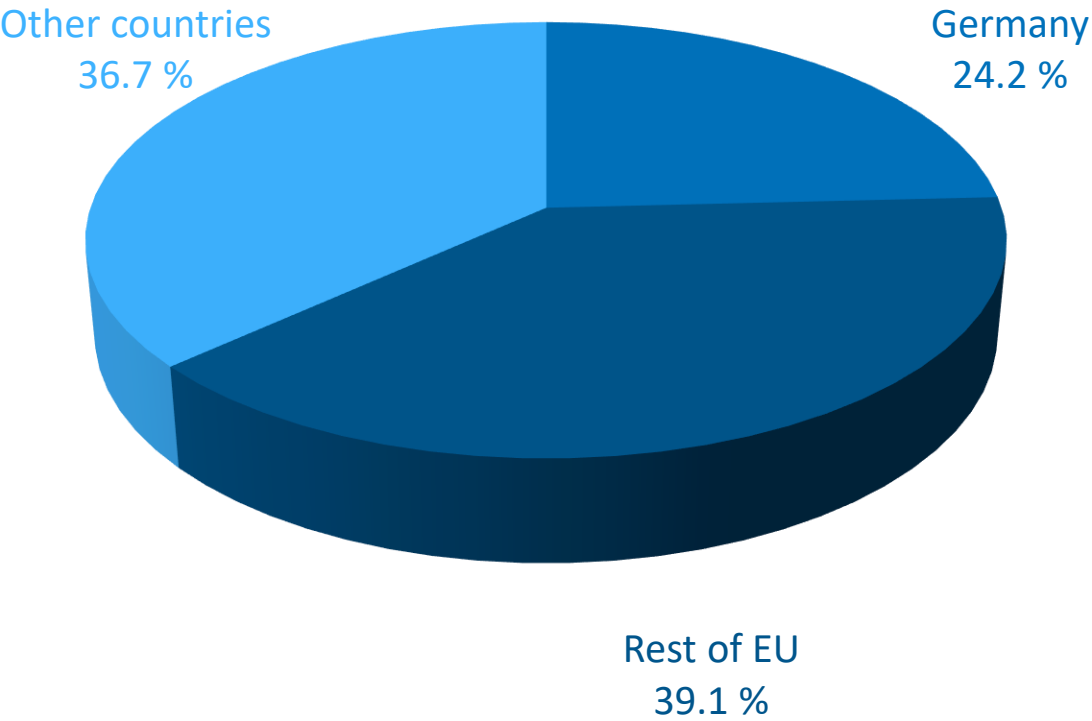
2.3 Employees, fiscal year 2024/25

Südzucker Group

Total employees: 19,284*



Employees by region



*Full-time equivalents as of 28 February 2025.

2.4 Executive board



Dr. Niels Pörksen

Chairman / Chief Executive Officer (CEO); Labor Director

- Strategy & Transformation
- Human Resources
- Communication
- Data Protection
- Raw Material & Agriculture
- Internal Audit & Compliance
- Sugar (Südzucker)
- Special Products (BENEOL)



Stephan Büttner

COO (CEO AGRANA)

- Fruit
- Starch
- Sugar (AGRANA)



Hans-Peter Gai

Chief Operating Officer (COO)

- Technical & Operations Excellence
- Research, Development & Innovation
- Digitalization & IT
- Sustainability, Environment & Health and Safety
- Quality Management
- Corporate Development
- Special Products (Freiberger, PortionPack Group)
- CropEnergies



Dr. Stephan Meeder

Chief Financial Officer (CFO)

- Controlling
- Finance
- Investor Relations
- Legal
- Purchase
- Real Estate & Insurance
- Taxes

2.5 Supervisory board

- Chairman: Dr. Stefan Streng¹⁾
- 2 Deputy chairmen:
Rolf Wiederhold²⁾ and Erwin Hameseder¹⁾
- 8 further shareholders' representatives
- 9 further employees' representatives
- Südzucker largely complies with the recommendations of the Government Commission “German Corporate Governance Code”

¹⁾ Shareholder representatives; ²⁾ Employee representatives.



3. SÜDZUCKER SHARE & CAPITAL MARKET



3.1 Südzucker share: Overview

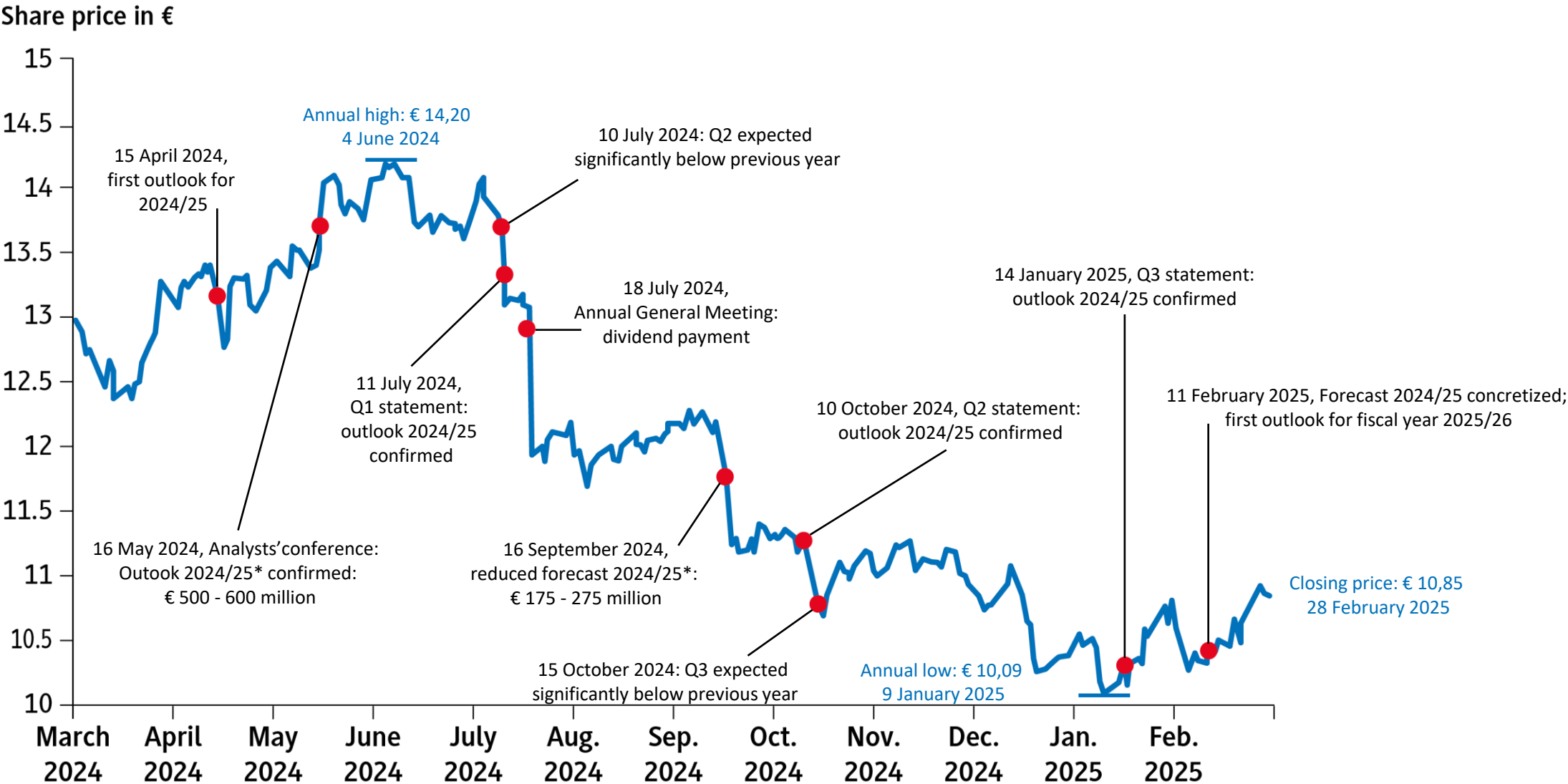
Fiscal year 2024/25

		2024/25	2023/24
Market capitalization ¹⁾	€ million	2,215	2,670
Freefloat - market capitalization ¹⁾	€ million	576	752
Number of shares issued at € ¹⁾	million shares	204.1	204.1
Xetra® closing price ¹⁾	€	10.85	13.08
High of the year (Xetra®)	€	14.20	18.87
Low of the year (Xetra®)	€	10.09	12.88
Average trading volume/day ²⁾	thousands of shares	388	392
Cumulative trading turnover	€ million	1,179	1,523
SDAX® closing rate ¹⁾	points	14,847	13,772
Performance Südzucker share (1 March to 28 February) ³⁾	%	-10.8	-15.1
Performance SDAX® (1 March to 28 Februar)	%	7.8	2.9
Dividend ⁴⁾	€/share	0.20	0.90
Dividend yield	%	1.8	6.9
Earnings per share	€	-0.54	2.72

¹⁾ Balance sheet date. ²⁾ Total daily trading volume on all German stock exchanges where the share is admitted for trading.

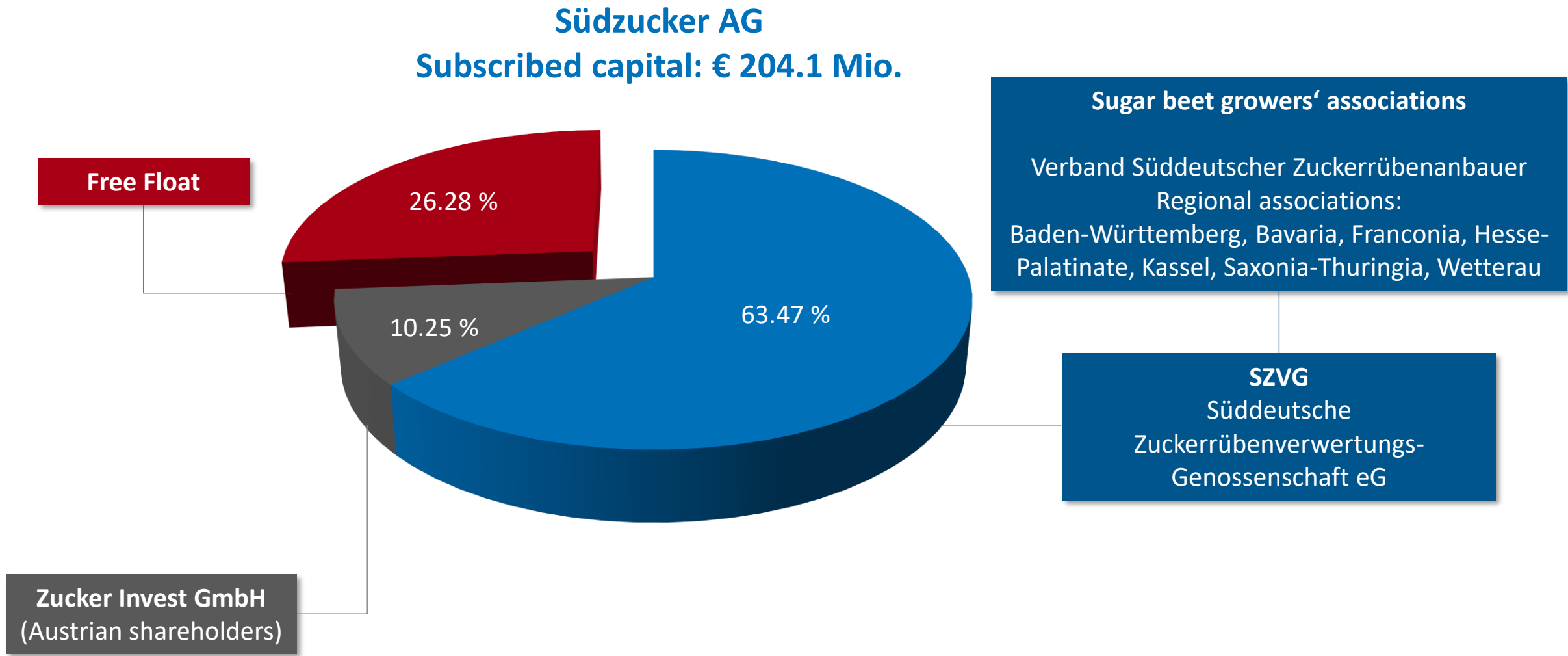
³⁾ Südzucker total return index, considers share development and dividend distribution. ⁴⁾ 2024/25: proposal.

3.2 Südzucker share: Share price movement, fiscal year 2024/25



*Unless explicitly stated otherwise, the outlook relates to the expected consolidated operating result during the respective fiscal year.
The current share price movement can be found here: <https://www.suedzucker.com/en/investor-relations/share>

3.3 Shareholder structure of Südzucker AG



Status at: 28 February 2025

4. SÜDZUCKER GROUP STRATEGY



Get the
Power of
Plants

4.1 The cornerstones of our Group Strategy “Get the Power of Plants”

Purpose, Mission, Vision and our Values



PURPOSE

We want to contribute to an enjoyable, healthy, and sustainable world – by gaining the best from plants.



MISSION

We want to create value from plants – for nutrition, energy, and more. And in doing so, be the partner of choice for our customers, farmers, and consumers.



VISION

We are a successful, globally active group of companies that makes the power of plants part of everyone's life.

Our values



Appreciation



Collaboration



Responsibility



Creativity

4.2 The core of our Group Strategy „Get the Power of Plants“

Strategic goals – From Vision to Value

With our five strategic fields of action of the Group Strategy, we aim to become even more innovative, customer-oriented, and consistently focused on sustainability and profitable growth.

We want to be the leading partner for plant-based products for an enjoyable, healthy, and sustainable world.

The underlying principle common to all our business units is “Get the Power of Plants”:

Through the power of plants, we are further expanding our expertise in nutrition, energy and beyond, and strengthening our company’s position.

Our five strategic fields of action

Our employees

Using the skills and passion of our employees to leverage more power from the Group

Sustainability

Working together to contribute to a sustainable world

Markets and customers

Customer-oriented innovation and market-relevant development

Plant-based product portfolio

Expansion of technology- and market-driven value creation from plant-based raw materials

Profitable growth

Improving efficiency and performance, driving digitalization forward

4.3 Strategic growth platforms

In further developing our Group Strategy, we will continue to focus on proteins and bio-based chemicals. In addition, we are looking at growth areas such as Wholesome Sweetening Solutions and Food Service.



Plant-based proteins

We explore alternative (animal-free) proteins – all the way from the fields to customized solutions for industry and the food sector.



Bio-based chemicals

We develop sustainable alternatives to fossil raw materials from renewable plant sources using innovative technologies.



Wholesome Sweetening Solutions



Food Service

© Volodymyr Shein/Shutterstock.com

5. SUSTAINABILITY

© Sergey Ryumin/Getty Images

5.1 “Growing in Balance” is our understanding of sustainability

We grow in harmony with people and nature and contribute to a sustainable world



For us at the Südzucker Group, “Growing in Balance” means harnessing the passion and expertise of all our employees in their diverse roles to develop further and create value in harmony with people and nature.

In everything we do, we aim to strike a balance between economic, ecological and social issues, as well as the various expectations of our stakeholders, whom we proactively involve.

Together, we can help to create a future worth living.

5.2 Our sustainability strategy is based on three strong pillars

We act responsibly for people, the environment and added value



PEOPLE

Acting in partnership

We are taking responsibility for the people around us, with whom we are connected in many ways.



PLANET

Protecting and restoring the environment

We are taking responsibility for protecting and restoring the environment.



VALUE

Promoting quality and innovation

We are taking responsibility for high-quality, innovative products and services, which form the foundation of our economic success.

5.3 Human rights are a central component of the “people” pillar

We respect and protect human rights in the Südzucker Group and in our value chain



Central significance

Respect for human rights is an integral part of our group-wide sustainability strategy “Growing in Balance”. We are committed to respecting and protecting human rights and related environmental rights in our own operations and throughout our value chain.



Our management approach

We integrate human rights principles into our guidelines and implement risk-based processes for prevention and remediation. Our effective complaint mechanisms help ensure our due diligence obligations by enabling targeted processing of reports.



Human rights – a shared responsibility

Human rights concern us all. We therefore expect our employees, managers and business partners to commit to respecting human rights and to contribute to upholding and promoting human rights standards.



5.4 Together, we are driving forward our sustainability program

In the Südzucker Group, we focus on eight impact areas

Emissions reduction

We strive for net climate neutrality by continuously reducing our greenhouse gas emissions in cooperation with our partners.

Sustainable farming

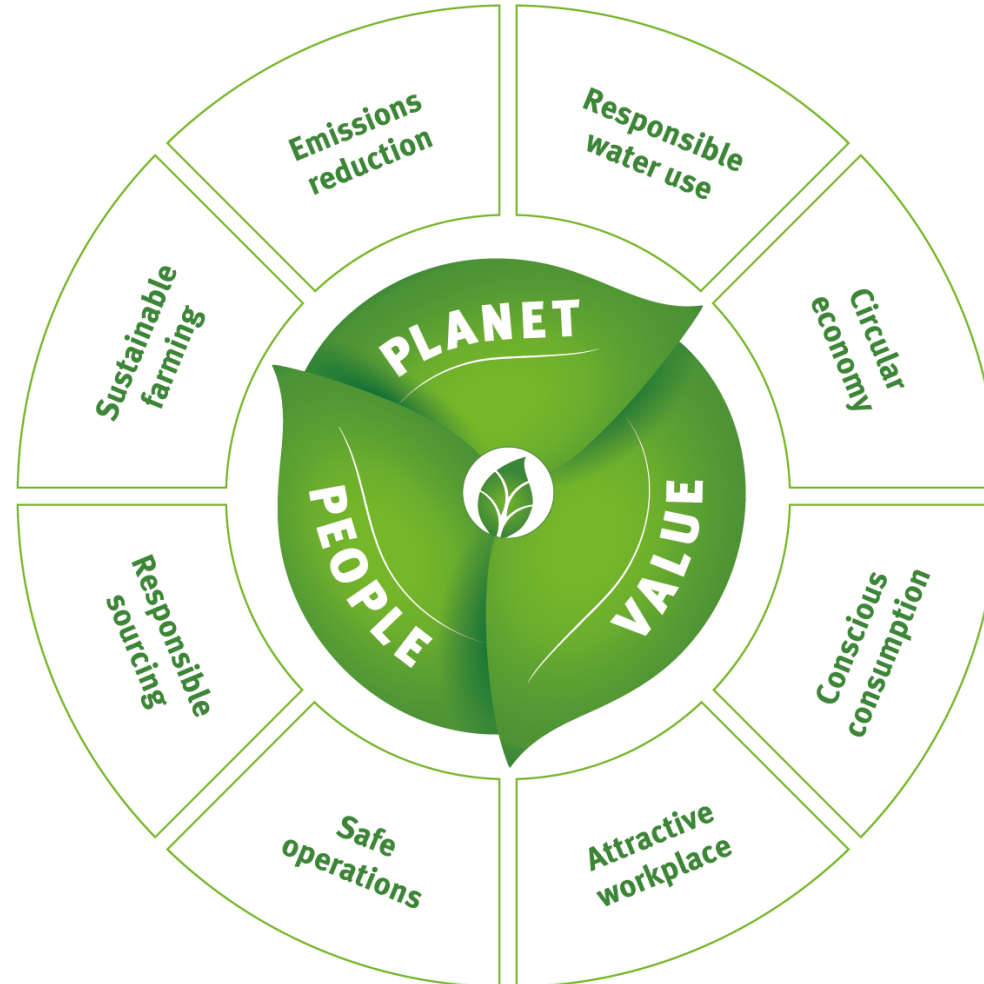
Together with farmers, we are committed to develop more sustainable agriculture by focusing on improving soil health, biodiversity, climate and water resources while strengthening family farming.

Responsible sourcing

We increase the resilience of our supply chains by advocating social and environmental concerns and by fostering responsible supplier relationships.

Safe operations

We create a working environment and safety culture that puts people's health and safety first by continuously optimizing our production facilities and constantly focusing on safe behavior.



Responsible water use

We use water responsibly by minimizing our consumption and using the water contained in agricultural commodities in our processes.

Circular economy

We generate value by making full use of agricultural commodities, minimizing waste and packaging, and thereby promoting the circular economy.

Conscious consumption

We foster responsible consumer behavior by offering innovative, high-quality products and services and encouraging their responsible and enjoyable use.

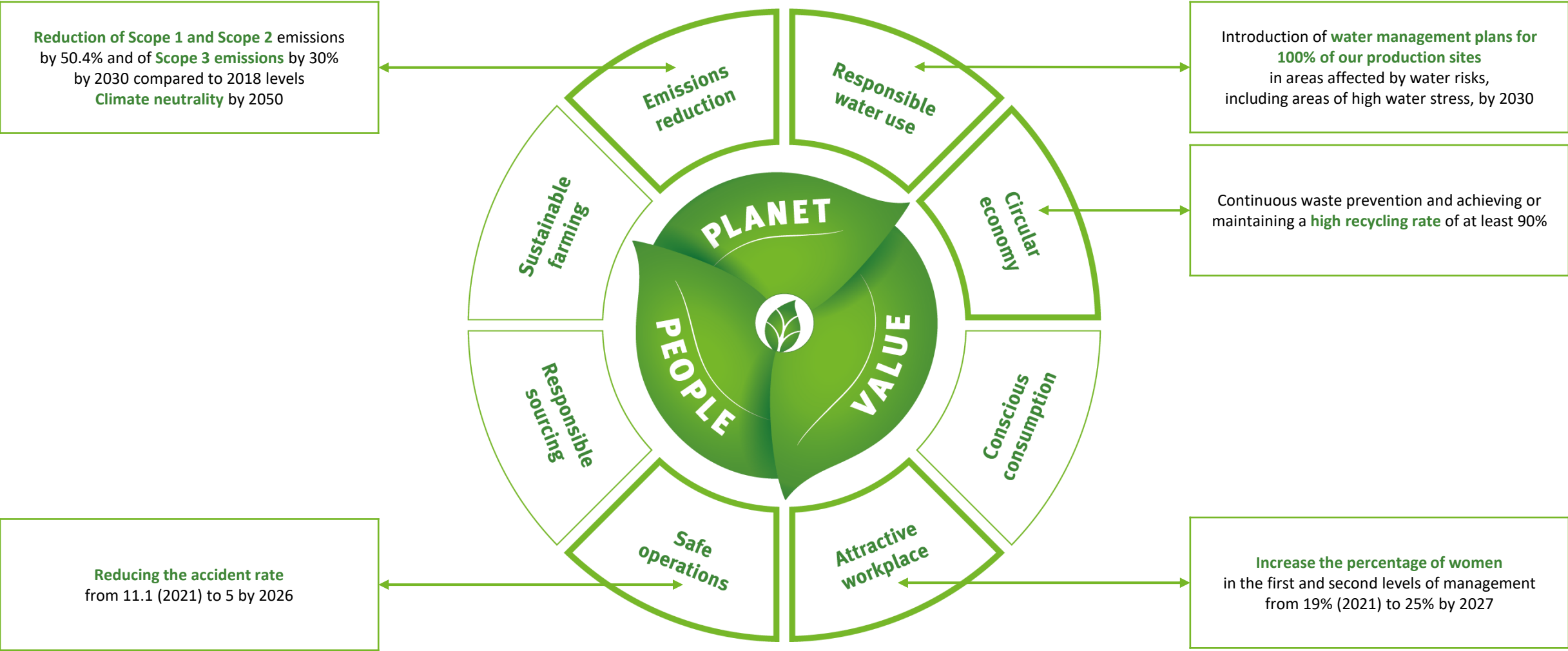
Attractive workplace

As an employer of choice, we create an attractive workplace by using diversity as a strength and promoting participation and individual development.

5.5 We set ourselves ambitious goals



We have already defined goals for five of our impact areas



5.6 We are committed to the UN Global Compact

With the Sustainable Development Goals (SDGs), we are contributing to a sustainable future

In March 2022, the Südzucker Group joined the United Nations Global Compact (UNGC) – the world's largest initiative for sustainable and responsible corporate governance. We have thus committed ourselves to the ten principles of the UN Global Compact and the SDGs, which strive for an inclusive and sustainable global economy for the benefit of all people. We are focusing on the SDGs that our business model has a particular influence on and where we can bring about the greatest changes.

Our priority



We make a contribution



5.7 We increase our results in sustainability initiatives

This enables us to continuously monitor the effectiveness of our sustainability activities



Science Based Targets initiative - sustainability initiative

The Science Based Targets initiative (SBTi) is a joint initiative of CDP, the United Nations Global Compact, the World Resources Institute and the World Wide Fund for Nature and an internationally recognized gold standard for corporate climate targets. In February 2023, our emission reduction targets were validated – an important milestone in our sustainability strategy in the priority area of “emissions reduction”. This made the Südzucker Group the first European sugar producer to have validated emission reduction targets (Scope 1 and 2) in line with the 1.5 degree target.

EcoVadis - rating

The Südzucker Group has been participating in the EcoVadis sustainability assessment system since 2013. EcoVadis assesses companies in terms of their social responsibility. In the current EcoVadis rating, the Südzucker Group was able to improve its score from 68/100 in the previous year to 71/100 points and once again achieve the silver medal. Based on the rating results, the Südzucker Group is among the top 15 % of all companies evaluated.

MSCI ESG - rating

MSCI ESG is the world's largest provider of ESG ratings. Rated companies are classified according to their ESG risks and how well these risks are managed compared to other competitors in the same industry. In 2024, the Südzucker Group received an MSCI ESG rating of AA (on a scale of AAA-CCC). Our current result places us in the top 23% of the industry.

5.8 Our sustainability organization is comprehensive and target-oriented

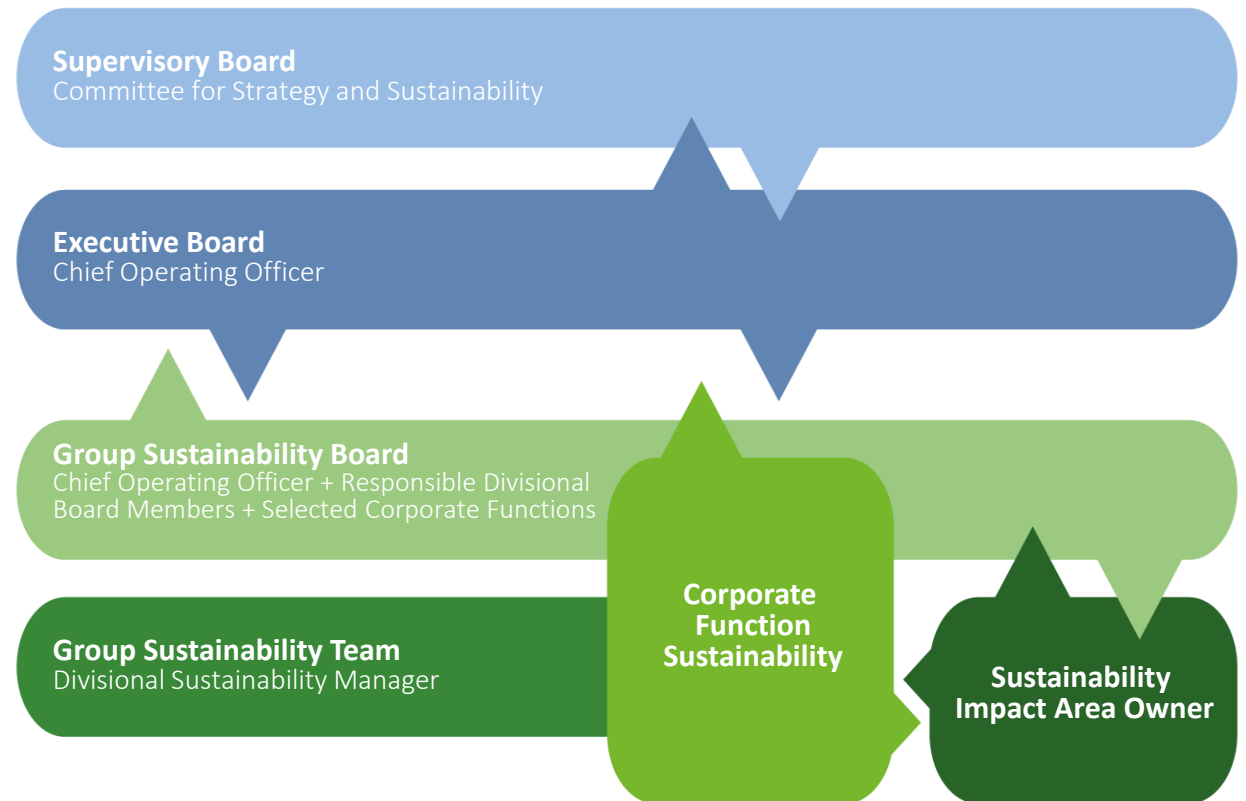
We are in the process of implementing sustainability at all levels

The **Group Sustainability Board** is responsible for implementing the group-wide sustainability strategy on behalf of the executive board and monitors the sustainability activities of the Südzucker Group.

The **Corporate Function Sustainability** is responsible for managing the group-wide sustainability program, including sustainability targets, reporting and human rights

The Group Function Sustainability and the divisional sustainability managers together form the **Group Sustainability Team**, which serves as a Group-wide platform for collaboration, knowledge sharing and coordination.

The **Sustainability Impact Area Owners** work with divisional experts to further develop the respective focus areas throughout the group as part of the group-wide sustainability program.



6. SUGAR SEGMENT



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6.1 Sugar segment: Overview



Südzucker Sugar Division

- Sugar factories of
 - Südzucker AG (Germany)
 - Südzucker Moldova (Moldova)
 - Südzucker Polska (Poland)
 - Raffinerie Tirlemontoise (Belgium)
 - Saint Louis Sucre (France)
- Südzucker AG wheat starch plant (Germany)
- Sales companies in Greece, Italy (sales joint venture Maxi S.r.l.), Spain and the United Kingdom
- Felix Koch Offenbach Couleur & Karamel GmbH
- Bodengesundheitsdienst



AGRANA Sugar Division

- Sugar factories and refineries in Austria, Bosnia and Herzegovina, Czech Republic, Hungary, Romania, Slovakia
- AGRANA-Studen (Bosnia and Herzegovina)
- Beta Pura GmbH (Austria)



Division Agriculture

- Farming operations in Germany, Poland and Moldova

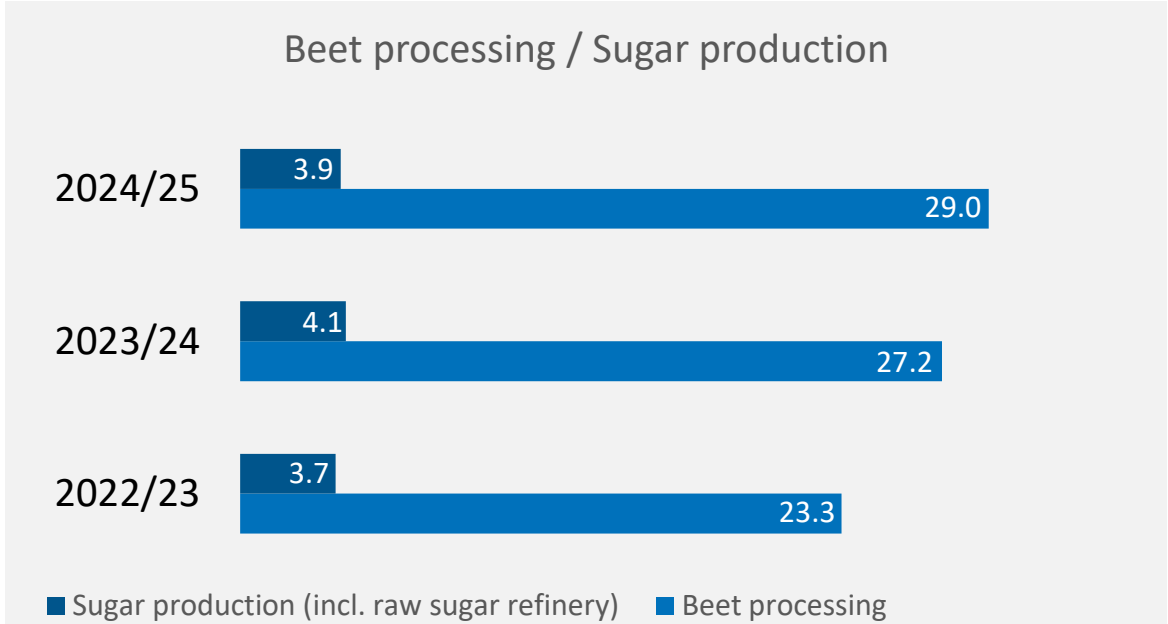
© Dennis Mübbs/Südzucker

6.2 Sugar segment: Figures

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	3,876	4,162
EBITDA	€ million	146	714
EBITDA margin	%	3.8	17.2
Depreciation	€ million	-159	-156
Operating result	€ million	-13	558
Operating margin	%	-0.3	13.4
Result from restructuring/special items	€ million	-159	-6
Result from companies consolidated at equity	€ million	0	0
Result from operations	€ million	-172	552
Investments in fixed assets and intangible assets	€ million	282	257
Investments in financial assets/acquisitions	€ million	0	0
Total investments	€ million	282	257
Shares in companies consolidated at equity	€ million	30	30
Capital Employed	€ million	3,056	3,347
Return on Capital Employed	%	-0.4	16.7
Working Capital	€ million	1,441	1,727

6.3 Sugar segment: Beet campaign 2024/25



* 21 as of 12 March 2025 (Closure of two AGRANA sugar factories)

6.4 Sugar segment: Sites of the sugar factories / refineries

Campaign 2024/25

- Factories of Südzucker's sugar division
- Factories of AGRANA's sugar division
- AGRANA factory, closure after campaign



6.5 Südzucker AG

Südzucker Sugar Division



Assortment for households

- Feiner Rüben Zucker
- Feinster Rüben Zucker
- Feinster Rüben Zucker zum Backen
- Puder Rüben Zucker
- Puder Zucker Mühle
- Hagel Zucker
- Brauner Zucker
- Bio Rüben Zucker
- Zucker Hut
- Kandissorten
- Zucker Sticks
- Würfel Rüben Zucker
- Glücks Zucker
- Gelier Rüben Zucker 1:1
- Gelier Rüben Zucker 2:1
- Gelier Rüben Zucker 3:1
- Einmach Zucker
- Sirup Zucker
- Brauner Rohrzucker
- Brauner Würfel Rohrzucker
- Rohrzucker Sticks
- Weisser Rohrzucker



Südzucker AG was founded in 1926.
It operates 7 sugar factories in Germany.

Südzucker's **wheat starch plant** at the Zeitz site produces

- Glucose syrups
- Bran
- Gluten

for the food, animal feed and chemical industries.



6.6 Südzucker Polska

Südzucker Sugar Division



Südzucker Polska produces beet sugar in four factories in Cerekiew, Ropczyce, Strzelin and Świdnica.

The Cukier Królewski brand has been known on the Polish market for more than 20 years. Awards from customers, but also from trade and industry experts, recognize the high quality.

Cukier Królewski is proud to be the local brand and to have a strong connection with the growers who supply their valuable raw materials – the beets – to the factories.

Cukier Królewski is a socially responsible brand. As part of its sustainable development, it takes action in the area of conscious consumption by motivating and inspiring people not to waste food.

6.7 Südzucker Moldova

Südzucker Sugar Division

Südzucker Group has been present in Moldova since the mid-1990s. **Südzucker Moldova** was founded in 2001.

With its two brands Zahar Cinci Inimioare and Domnita, it is a leader in the local sugar market.

In addition to its headquarters in Chișinău, Südzucker Moldova operates a sugar factory in Drochia and a logistics center in Alexăndreni.

The company produces sugar and energy from biogas and is responsible for agricultural products with Agro-SZM.





6.8 Raffinerie Tirlemontoise

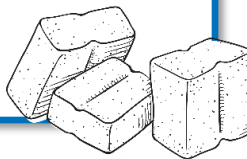
Südzucker Sugar Division



Raffinerie Tirlemontoise was founded in 1836, making the plant in Tirlemont the oldest in Südzucker's Sugar Division. Raffinerie Tirlemontoise equals tradition: in 1905, the first Hard Cubes (“Harde Klontjes”) were produced in Tirlemont. Yet, it is also the birthplace of numerous other inventions and innovations.

Today, the company is still the market leader in Belgium. Consumers can find the products under two brands, Tiense Suiker, recognizable by the famous “T” logo, and Candico, known for its cassonade and candy sugar.

Raffinerie Tirlemontoise operates sugar factories in Tirlemont and Wanze (Belgium), produces Candico sugars in Antwerp (Belgium) and sugar specialties in Oostkamp (Belgium) as well as in Wijchen (Netherlands).



6.9 Saint Louis Sucre

Südzucker Sugar Division

Saint Louis Sucre produces quality sugar in two French factories for consumers as well as industrial and commercial customers.

Saint Louis has been a well-known sugar brand in France since 1865, enriching moments of pleasure with character and refinement.

With innovation and passion, the brand offers authentic beet and cane sugar in recyclable packaging.

Saint Louis Sucre employees are committed to agro-ecological change together with their partners, the beet growers. They share the same values and live them every day: commitment, respect and teamwork.



6.10 Assortment for processing industries

Südzucker Sugar Division



Crystalline

- Organic beet sugar
- White sugar (also organic or CO₂-reduced*)
- Extra white sugar
- White sugar high-grade
- Pearl sugar
- Icing sugar (also organic) / Raftisnow®
- Candy sugar, candy powder
- Brown sugar
- Cane sugar (also organic & FairTrade)

Liquid

- Liquid sugar (also organic)
- Invert sugar syrup (also organic)
- Glucose syrup
- Glucose-Fructose syrup
- Blends
- Caramels
- Candy syrup

Specialities

- Classic fondants (partly organic & sugar reduced)
- Glazing
- Invert sugar paste
- Raw beet sugar
- Pharma sugar / Excipients
 - Crystalline sucrose
 - Liquid sugar
 - COMPRI®



*verified by TÜV-Süd

6.11 Co-products

Südzucker Sugar Division



— Animal feed

- API bee feed
- Sugar beet molasses (also organic)
- Sugar beet pulp pellets (SBPP)
- Pressed sugar beet pulp
- Wheat bran pellets

— Non-food/fermentation

- Sugar beet molasses
- Pressed sugar beet pulp
- Thick juice

— Fertilizers

- Carbolime

6.12 BeetKraft®

Südzucker Division Zucker

BeetKraft

Sugar beets are processed using a patented method to produce a fiber material for the paper and packaging industry. Applications include packaging papers such as kraft paper and containerboard, as well as cartonboard.

Advantages

- Significantly increases the stability of packaging
- Can replace up to 40% of traditional wood fiber in paper formulations
- BeetKraft® is obtained from sugar beets in southern Germany and is available year-round
- Tested on PTS pilot plants and on an industrial scale



6.13 Future-oriented solutions based on sugar beet

Südzucker Sugar Division

A wide range of sugar beet-based services and products tailored to customers' needs.



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6.14 Bodengesundheitsdienst

BGD Bodengesundheitsdienst GmbH

- EUF soil testing for all important nutrients as well as humus for agriculture and private sector
- Mechanical, GPS-assisted soil sampling; support of site-specific fertilization
- Fertilizer advice and fertilizer requirement determination according to fertilizer ordinance
- Greenhouse gas accounting for agriculture
- Examination of organic fertilizers
- Animal feed testing
- Virus testing on grapevines, hops, seed potatoes, fruit trees, etc. (ELISA, PCR)
- qPCR analyses of quarantine bacterial pests in seed potatoes and SBR/Stolbur in sugar beets



6.15 AGRANA Sugar Division



The sugar division of AGRANA comprises 5 sugar beet factories and 2 raw sugar refineries.

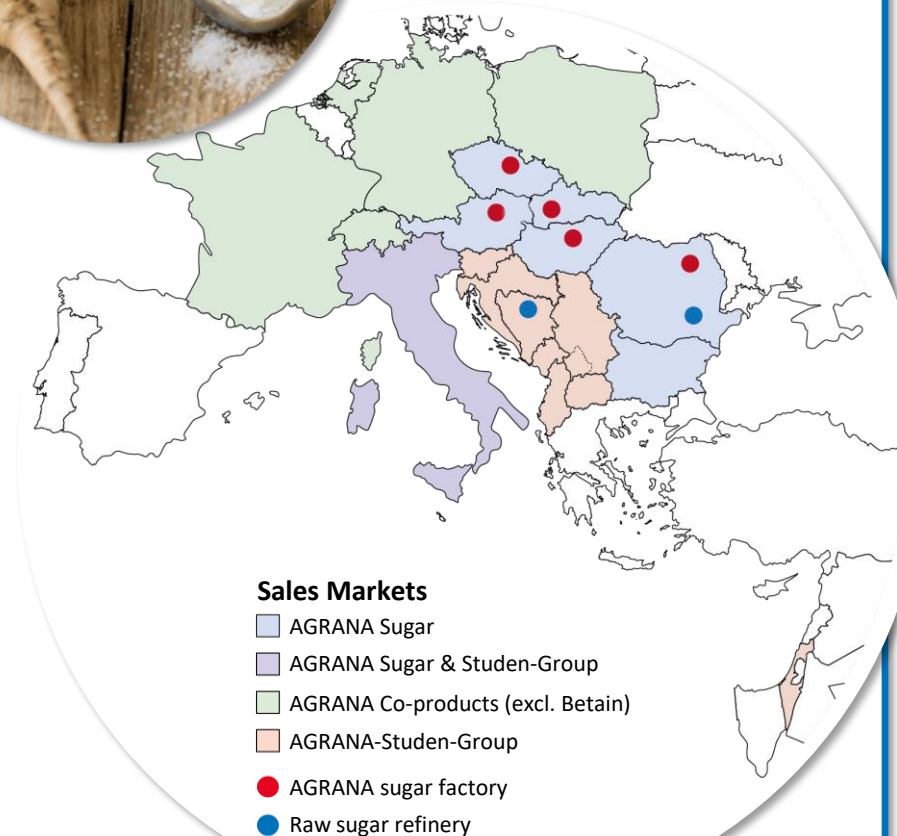
- AGRANA Sales & Marketing GmbH as central sales platform with local implementation and customer support
- Wide range of products from conventional or organic farming for B2B, B2C (e.g., “Wiener Zucker”, “Koronas Cukor”, ...) and gastronomy

Joint venture AGRANA-Studen-Group

- Responsible for trading, processing and distributing sugar and sweeteners in Eastern Europe

Joint venture Beta Pura GmbH

- Production of crystalline betaine for the food, feed and cosmetics sectors



6.16 Farms



Since Südzucker was founded, the company has operated its own farms in Germany, and later also in Poland and Moldova, in the vicinity of the processing locations:

- Cultivation of wheat, sugar beet, corn, chicory, rapeseed, soybeans, faba beans, and other crops
- Partially organic farming, organic mixed feed production, organic turkey fattening, biogas production
- Advancement of modern cultivation methods and knowledge transfer into practice
- Kirschgartshausen experimental farm: further development of sugar beet cultivation methods, biodiversity



7. SPECIAL PRODUCTS SEGMENT

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7.1 Special products segment: Overview



- Plant-based ingredients with additional benefits for food, animal nutrition and pharmaceuticals
- 6 production sites worldwide



- Deep-frozen and chilled pizza, as well as deep-frozen pasta dishes and snacks
- 9 production sites worldwide (6 in Europe, 3 in the USA)



- Production and distribution of portion packs as well as individual contract manufacturing and packaging
- 7 production sites worldwide

7.2 Special products segment: Figures

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	2,275	2,414
EBITDA	€ million	288	279
EBITDA margin	%	12.7	11.6
Depreciation	€ million	-85	-83
Operating result	€ million	203	196
Operating margin	%	8.9	8.1
Result from restructuring/special items	€ million	11	-3
Result from companies consolidated at equity	€ million	0	0
Result from operations	€ million	214	193
Investments in fixed assets and intangible assets	€ million	126	128
Investments in financial assets/acquisitions	€ million	0	0
Total investments	€ million	126	128
Shares in companies consolidated at equity	€ million	0	0
Capital Employed	€ million	2,001	2,013
Return on Capital Employed	%	10.1	9.7
Working Capital	€ million	490	536

7.3 BENEIO – Connecting Nutrition & Health

A contribution to healthier nutrition

- BENEIO produces and markets functional ingredients from plant-based raw materials that have nutritional and technological benefits.
- Main market segments: food, animal nutrition, pharmaceutical products
- Additionally, BENEIO offers its customers extensive consulting in the areas of nutritional science and application technology to support the successful development of innovative foods.
- Sales offices in Asia, Europe, South America and the USA as well as a sales network in more than 80 countries enable global customer service and a strong market position.
- 6 production sites in Belgium, Chile, Germany, Italy and the Netherlands
- More than 1,200 employees worldwide



7.3.1 BENE0: main applications

HUMAN NUTRITION

Confectionary



Cereals



Meat and fish substitutes



Beverages



Baked goods



Dairy and milk substitute products



Soups and sauces



Baby food



ANIMAL NUTRITION

Pet food



Fish feed



Horse feed



Ruminant feed



Poultry feed



Pig feed



7.3.2 BENEEO: Product portfolio and benefits

Functional ingredients from nature

Chicory root, sugar beet, rice, wheat, faba bean and more

Nature provides the raw materials from which BENEEO produces ingredients with added benefits:

- Dietary fibres
- Flours and starches
- Vegetable proteins
- Plant-based texturizers
- Prebiotics
- Sugar replacers
- Low glycaemic sugar



The functional ingredients offer many nutritional and technological benefits

- Clean label texturising
 - Digestive health
 - Dairy substitution
 - Fat & sugar replacement
 - Meat & fish alternatives
 - Taste improvement
 - Low glycaemic effect
 - Optimised sweetness profile
 - Protein enrichment
 - Shelf-life improvement
 - Improved body & mouthfeel
- ... and more

7.3.3 BENEIO: More than ingredients with added benefits

- With expert services from R&D as well as the areas regulatory affairs and market intelligence, BENEIO supports its customers' successful product development and marketing.
- BENEIO offers solutions that provide answers to current consumer trends on the market.
- Research activities focus on nutritional science and application technology topics relevant to the food industry.
- Based on the research work, numerous health and nutrition claims have already been approved worldwide, which help manufacturers to inform consumers about the corresponding product benefits.
- The BENEIO Institute, an initiative of BENEIO, provides the expert knowledge for:
 - Gut health
 - Controlling blood sugar
 - Weight management
 - Improved calcium absorption and bone density



7.4 Freiberger – Overview

- The Freiberger Group is one of the three largest manufacturers of frozen and chilled pizza worldwide. It is the global market leader in private label pizza.
- Production sites:
 - 4 in Germany: Berlin, Muggensturm, Osterweddingen, Burg
 - Oberhofen/Austria
 - Westhoughton/Great Britain
 - 3 in the USA (in Wisconsin, Ohio and Illinois)
- 22 production lines in Europe, 9 in the USA; daily output of up to 4.5 million products
- Products: deep-frozen and chilled pizza as well as deep-frozen pasta dishes and snacks; products for bakery stations



7.4 Freiburger – Markets

- Specialist for private labels, supplier of many leading food retailers in Europe and North America
- Further target markets: South Africa, Korea
- Brands: Pizzatainment, Alberto, al Forno



7.5 PortionPack Group



LESS FOOD WASTE



SAVE RESOURCES



HYGIENE &
FOOD SAFETY

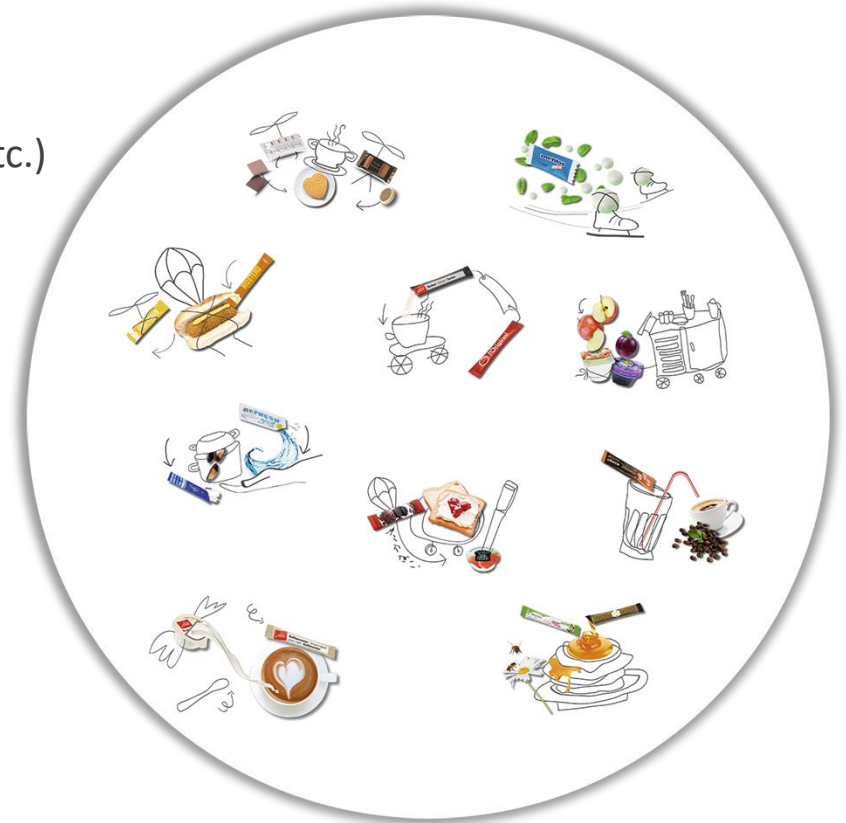


INFORMATION &
COMMUNICATION



CONVENIENCE

- Printing, packing and distribution of portion packed products as well as contract manufacturing and contract packaging
- Our raw materials:
 - Dry products (e.g. sugar, sweeteners, spices, beverage powders, oat flakes, etc.)
 - Liquids (e.g. sauces, honey, concentrates, etc.)
 - Chunky products (e.g. cookies, peppermint sweets, chewing gum, etc.)
- European market leader
- Major market: Gastronomy/large-scale consumers (hotels, catering, restaurants and canteens)
- 10 company sites in 7 countries: Belgium, Czech Republic, Germany, Netherlands, South Africa, Spain and United Kingdom (UK)



8. CROPENERGIES SEGMENT

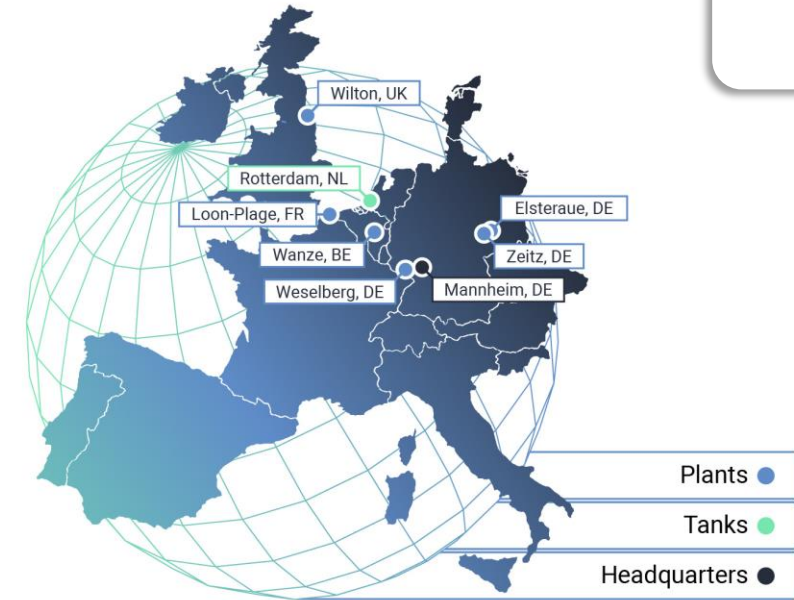


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8.1 CropEnergies segment: Overview

The CropEnergies Group produces sustainable products from biomass.

- The CropEnergies Group includes:
 - CropEnergies Bioethanol GmbH, Zeitz/Germany
 - BioWanze SA, Wanze/Belgium
 - Ryssen Alcools SAS, Loon-Plage/France
 - Ensus UK Ltd., Wilton/Great Britain
 - CE Biobased Chemicals GmbH, Elsteraue/Germany
 - CE Advanced Bioenergies GmbH, Weselberg/Germany
 - CT Biocarmonic, Zeitz/Germany (Joint Venture)
- 5 production sites in Belgium, France, Germany and Great Britain with an annual production capacity of about 1.3 million m³ ethanol
- Construction of a plant for renewable ethyl acetate from sustainable ethanol at Zeitz Chemical and Industrial Park; ground-breaking ceremony: April 2024; commissioning: summer of 2026



Ethanol production 2024/25



1 million m³

Production of food and animal feed 2024/25



over 1 million tonnes

8.2 CropEnergies segment: Figures

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	959	1,091
EBITDA	€ million	65	105
EBITDA margin	%	6.8	9.6
Depreciation	€ million	-43	-45
Operating result	€ million	22	60
Operating margin	%	2.3	5.5
Result from restructuring/special items	€ million	-105	-1
Result from companies consolidated at equity	€ million	0	0
Result from operations	€ million	-83	59
Investments in fixed assets and intangible assets	€ million	84	72
Investments in financial assets/acquisitions	€ million	5	1
Total investments	€ million	89	73
Shares in companies consolidated at equity	€ million	0	3
Capital Employed	€ million	479	540
Return on Capital Employed	%	4.6	11.1
Working Capital	€ million	113	135

8.3 CropEnergies Bioethanol GmbH

- One of Europe's biggest ethanol plants in Zeitz/Saxony-Anhalt
- Annual capacity:
 - about 400,000 m³ ethanol, 60,000 m³ can be refined to neutral alcohol
 - more than 300,000 tonnes ProtiGrain® (protein animal feed)
 - 100,000 tonnes liquefied CO₂
- Renewable ethanol: mainly as additive to petrol in the form of E5 and E10
- High quality neutral alcohol e.g., for beverage, cosmetics and pharmaceutical industries
- ProtiGrain®: high protein animal feed distributed all over Europe
- Purification and liquefaction of CO₂ from fermentation, among others for the food sector
- Flexibility in processing raw materials (cereals and sugar syrup)



8.4 BioWanze SA

- Since December 2008, BioWanze operates a plant in Wanze/Belgium producing ethanol, gluten and ProtiWanze® (liquid protein animal feed), as well as liquefied CO₂ in cooperation with the SOL Group
- Raw materials: wheat and sugar syrups
- Annual capacity:
 - 300,000 m³ ethanol
 - more than 400,000 tonnes ProtiWanze®
 - up to 60,000 tonnes gluten
 - 65,000 tonnes liquefied CO₂
- Innovative production process: Additional biomass power plant went into operation in 2023, enabling a mostly climate-neutral production process



8.5 Ryssen Alcools SAS

- Production site in Loon-Plage/France
- Part of the CropEnergies Group since June 2008
- Annual capacity:
 - more than 100,000 m³ ethanol for fuel applications
 - up to 90,000 m³ ethanol for traditional and technical applications
- Specialized in flexible customer fulfilment in view of product specifications and delivery quantity
- Customers: fuel industry, beverage, cosmetic, pharmaceutical and chemical industries



8.6 Ensus UK Ltd.

- One of the largest ethanol plants in Europe in Wilton/Great Britain
- Member of CropEnergies Group since July 2013
- Production of ethanol and high-quality protein animal feed (DDGS)
- Annual capacity:
 - 400,000 m³ ethanol
 - 350,000 tonnes DDGS
- Supply of a CO₂ liquefaction plant with an annual capacity of 250,000 tonnes for the production of food-grade CO₂



8.7 CE Biobased Chemicals GmbH

- Production site in Elsteraue/Germany
- Construction of the first production plant of its kind in Europe
 - Production of 50,000 tons of ethyl acetate with valuable hydrogen by-product stream directly from ethanol
 - Location: Zeitz/Elsteraue Chemical and Industrial Park
- Technology from Johnson Matthey
- Ethyl acetate is used in the production of cosmetics, flexible packaging and coatings, paints and adhesives as well as in the food, beverage and pharmaceutical industries
- Ground-breaking ceremony: April 2024, planned commissioning: summer of 2026



8.8 CE Advanced Bioenergies GmbH

- Production site: Weselberg/Germany
- Part of the CropEnergies Group since March 2024
- Products: Ethanol (raw alcohol) from food industry waste (e.g. dough residues)
- Annual capacity currently 3,000 m³ ethanol, gradual expansion to up to 10,000 m³ planned
- Plant concept can be transferred to other locations for the decentralized procurement and processing of waste and residual materials from the (food) industry



8.9 CT Biocarbonic

- Joint venture to liquefy the CO₂ generated at the ethanol facility
 - Partner: SOL Gruppe
 - Largest biogenic CO₂ liquefaction plant in Germany
 - Site: Zeitz/Saxony-Anhalt
 - Start-up: end of 2010
- CO₂ marketing for use as carbonic acid in the food industry, as a cooling and freezing agent, and for the production of dry ice as a cleaning agent
- Annual production capacity: 100,000 tonnes of liquefied CO₂
- Shares the existing ethanol plant's infrastructure, such as water/wastewater, energy, CO₂



9. STARCH SEGMENT



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9.1 Starch segment: Overview

- 4 production sites in Austria and Romania, a 50% joint venture in Hungary and the sales subsidiary Marroquin in the USA
- Raw materials: potatoes, corn and wheat
- Starch and special starch products for the
 - Food and luxury food industries
 - Infant and child food industries
 - Paper and paper converting industries
 - Textile industry
 - Construction chemicals industry
 - Pharmaceutical and cosmetic industries
 - Bio-plastics industry
- One of the leading suppliers for business-to-business solutions in the organic sector
- Provider of products from special corn e.g., waxy corn and GMO-free corn
- Important supplier of environmentally friendly ethanol
- Next to ethanol, additional production of isoglucose in Hungary



9.2 Starch segment: Figures

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	955	1,056
EBITDA	€ million	83	94
EBITDA margin	%	8.7	8.9
Depreciation	€ million	-47	-46
Operating result	€ million	36	48
Operating margin	%	3.8	4.5
Result from restructuring/special items	€ million	-6	0
Result from companies consolidated at equity	€ million	7	2
Result from operations	€ million	37	50
Investments in fixed assets and intangible assets	€ million	33	41
Investments in financial assets/acquisitions	€ million	0	0
Total investments	€ million	33	41
Shares in companies consolidated at equity	€ million	50	47
Capital Employed	€ million	411	505
Return on Capital Employed	%	8.8	9.5
Working Capital	€ million	91	171

10. FRUIT SEGMENT



10.1 Fruit segment: Overview

- Globally active segment with 38 production sites
- Global leader for fruit preparations in the dairy industry (AGRANA Fruit)
- One of the most significant producers of fruit juice concentrates worldwide (AUSTRIA JUICE)
- Refining agricultural raw materials to high-value intermediate products for the food industry, above all for the drinks, dairy, bakery and ice cream industries as well as food service companies
- Market presence on five continents



10.2 Fruit segment: Figures

Fiscal year 2024/25

		2024/25	2023/24
Revenues	€ million	1,629	1,566
EBITDA	€ million	141	126
EBITDA margin	%	8.7	8.0
Depreciation	€ million	-39	-41
Operating result	€ million	102	85
Operating margin	%	6.3	5.4
Result from restructuring/special items	€ million	-2	-25
Result from companies consolidated at equity	€ million	0	0
Result from operations	€ million	100	60
Investments in fixed assets and intangible assets	€ million	49	48
Investments in financial assets/acquisitions	€ million	0	0
Total investments	€ million	49	48
Shares in companies consolidated at equity	€ million	0	0
Capital Employed	€ million	754	782
Return on Capital Employed	%	13.5	10.9
Working Capital	€ million	350	398

10.3 Fruit preparations

AGRANA Fruit



- Producer of fruit preparations, brown flavors, inclusions and savory preparations
- World market leader in fruit preparations for dairies
- 1,400 new product launches per year
- 24 production sites worldwide
- Bundling of all operating business activities in the company AGRANA Fruit S.A.S., Mitry-Mory/France
- Production plants next door to industrial customers to ensure freshness and high quality
- Research center for fruit preparations in Tulln/Austria and Innovation Hubs in 21 countries
- Conception and production of fruit preparations in close cooperation with customers (mainly international groups from the dairy, ice cream and bakery industries as well as food service companies) in research and development

10.4 Fruit juice concentrates

AUSTRIA JUICE

- Production and business-to-business distribution of high-quality apple juice and berry juice concentrates, flavors, fruit wines, NFC (not-from-concentrate) juices and customized food & beverage solutions
- Global market presence: 14 production sites worldwide; exports to more than 750 customers in 65 countries worldwide
- Direct access to global raw materials and focus on a holistic value chain
- International team of experts at the research and development center
- Bundling of all operational business activities in the company AUSTRIA JUICE GmbH, Kröllendorf/Austria



11. RESEARCH & DEVELOPMENT, INNOVATION

11.1 Research & Development: Overview

— Research focuses

- Continuous optimization and further development of all stages of the value creation process within the framework of the Group Strategy – from raw material cultivation and process technology to end products
- Evaluation of new raw material and product concepts that use new technologies and techniques or are based on new, interesting raw materials to expand the product portfolio and open new business areas
- Implementation of group-wide and international projects – also in cooperation with research institutes, other companies, government institutions, or universities, as well as within the framework of publicly funded projects
- Development and provision of technical and scientific services and standards for the Südzucker Group

— Facts & Figures

- Research budget 2024/25 group-wide: € 62 million
- 550 employees in research and development group-wide (incl. AGRANA)



11.2 Research portfolio

- Sugar technology and sugar specialties
- Functional food ingredients (Isomalt, Palatinose™, rice derivatives, inulin, oligofructose, dietary fibers, plant-based protein concentrates and isolates)
- Pharmaceutical additives
- Starch and starch derivatives
- Fruit preparations
- Fruit juice concentrates
- Renewable ethanol
- Fibres
- Bio-based chemicals
- Biodegradable plastics



11.3 Key technologies: biotechnology and chemical catalysis



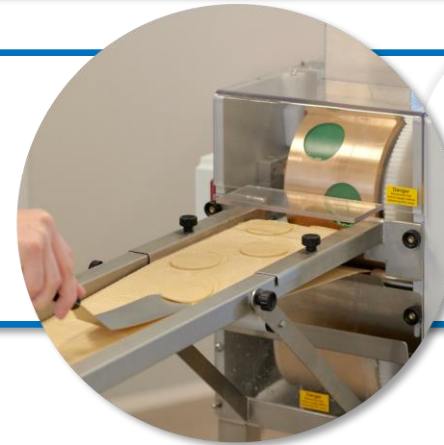
- Biotechnology and chemical catalysis are key technologies for the Südzucker Group, enabling it to manufacture a wide variety of products such as functional carbohydrates and functional fibers. Innovative solutions can also be developed with the help of biotechnology and chemical catalysis in future fields such as alternative proteins and carbohydrate derivatives.
- Biotechnology and chemical catalysis are both essential for the development and production of bio-based chemicals. Ethanol is already being produced on a large-scale using biotechnology, and ethyl acetate will be produced catalytically in the future. In addition to the use of biomass, biogenic CO₂ in combination with green hydrogen is also a raw material of the future, and biotechnology and chemical catalysis are the technologies that can be used to manufacture products from these raw materials.

11.4 Customer Solutions (I)

Production of **chewing gum and coated products**
in the “Chewing Gum Lab” in Offstein, Germany

Production of **chocolate samples using Südzucker ingredients**
in the “Choco Lab” in Tienen, Belgium

Production of **baked goods** (bread, cookies, waffles, cakes)
for application-related evaluations in Tienen, Belgium



11.4 Customer Solutions (II)

Production of **textured proteins**
in a pilot extruder for meat substitute products in Offstein, Germany



Production of **milk-based and plant-based alternatives**
(vegan; e.g., beverages, yogurt & fermented products, desserts, cream cheese)
for application-related evaluations in Tienen, Belgium



Characterization of **alternative fibers** for suitability as pulp additives or substitutes
in the paper laboratory in Offstein/Germany



11.5 Building blocks of open innovation in the Südzucker Group

Membership in “Accelerators”

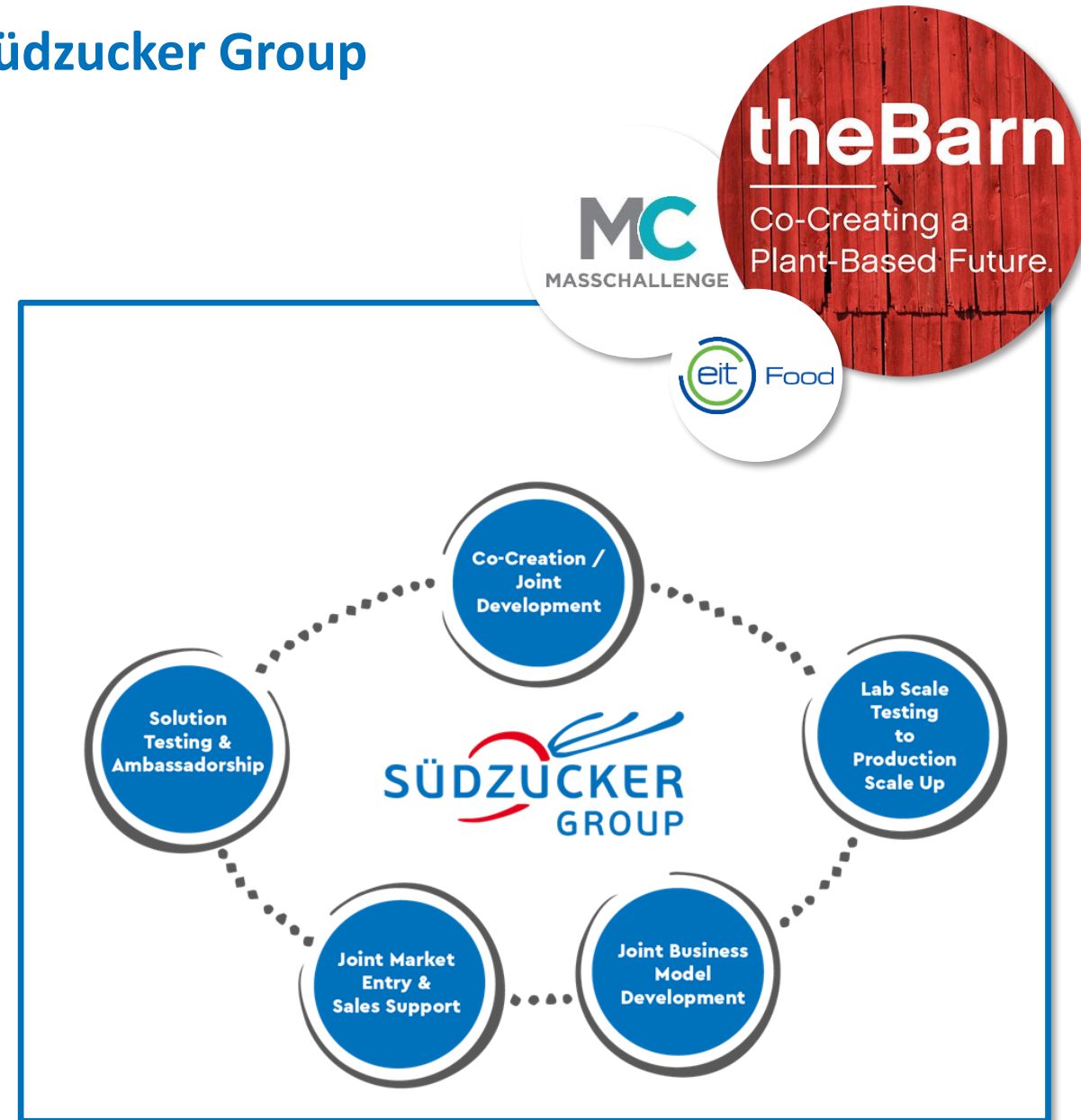
Through our membership in funding programs and our presence in business incubators, we are active in local start-up ecosystems, where we actively identify relevant start-ups for collaboration and other partners and interact with them.

Open Innovation Team

An internal open innovation community that serves as a central point of contact for partners and is responsible for promoting open innovation activities. It comprises a dedicated team and ambassadors from the departments and corporate functions.

Open Innovation Platform

With our innovation platform “The Barn,” we enable active and targeted searches for technology and innovation opportunities. The open innovation platform is designed to present the Südzucker Group as an attractive cooperation partner for start-ups.



12. SÜDZUCKER GROUP HISTORY

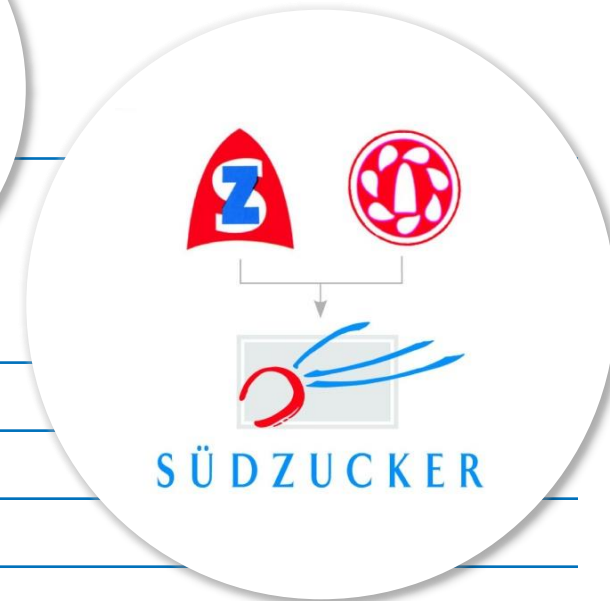


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12. Südzucker Group history (I)

Milestones

1837	Formation of the first sugar company of the later Südzucker
1926	1st merger: Süddeutsche Zucker-Aktiengesellschaft, Mannheim/Germany
1951	Formation of Zuckerfabrik Franken GmbH, Germany
1988	2nd merger: Südzucker Aktiengesellschaft Mannheim/Ochsenfurt
1989	Investment in AGRANA Beteiligungs-AG, Vienna/Austria
1989	Investment in Raffinerie Tirlemontoise S.A., Brussels/Belgium
1991	Formation of Südzucker GmbH, Zeitz/Germany
1995	Formation of Schöller Holding GmbH & Co. KG, Nuremberg/Germany
1996	Acquisition of majority interest in Freiberger, Berlin/Germany
1996	Beginning investments in sugar division in Poland
1998	Acquisition of outstanding minority interests in Freiberger



12. Südzucker Group history (II)

Milestones

2001	Acquisition of Saint Louis Sucre S.A., Paris/France; Sale of Schöller Holding
2003	Acquisition of 14 Silesian sugar factories
2003	Establishment of fruit division by AGRANA
2004	Worldwide expansion of fruit division
2005	Start of ethanol production in Zeitz/Germany
2006	BENEO-Orafti factory in Chile starts production
2006	IPO for the Südzucker subsidiary CropEnergies (ethanol) and European-wide expansion of the ethanol division
2006	First joint venture with a leading apple juice concentrate producer in China
2007	Fruit preparations factory in Brazil starts production
2007	BENEO Group founded: Orafti, Palatinit and Remy functional food activities merged
2008	Ethanol plant in Wanze/Belgium with an annual capacity of 300,000 m ³ starts production
2008	Ethanol plant in Pischelsdorf/Austria with an annual capacity of 240,000 m ³ starts production
2009	Freiberger takes over the pizza production site in Osterweddingen/Germany
2010	New pizza factory starts up in Westhoughton/Great Britain

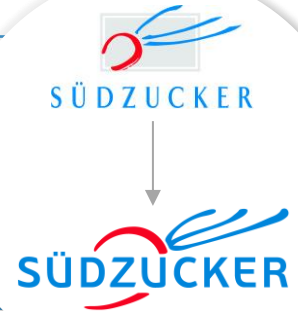


12. Südzucker Group history (III)

Milestones

2010	CO ₂ production facility starts up in Zeitz/Germany (joint venture)
2012	Joint venture AUSTRIA JUICE GmbH
2012	CropEnergies builds a facility at the Zeitz site which will produce high-end food-grade rectified spirit
2013	CropEnergies acquires UK ethanol producer Ensus
2013	AGRANA opens wheat starch plant at site in Pischelsdorf/Austria
2014	Südzucker and Austrian shareholders increase participation in AGRANA Beteiligungs-AG
2014	AGRANA starts up fruit preparations plant in Lysander, New York/USA
2014	Introduction of new Südzucker logo
2015	Change of the company's name to Südzucker AG and completion of renovation and new construction of headquarters in Mannheim/Germany
2016	Wheat starch factory in Zeitz starts operations
2016	AGRANA acquires Argentinian fruit preparations producer MAIN PROCESS S.A.
2017	Freiberger acquires German frozen pizza producer HASA GmbH
2017	Freiberger acquires U.S. frozen and deli pizza producer Richelieu Foods
2018	AGRANA acquires stake in Algerian fruit preparations producer Elafruits SPA

**AUSTRIA
JUICE**



12. Südzucker Group history (IV)

Milestones

2018	PortionPack acquires British single portion items producer CustomPack Ltd.
2018	AGRANA signs joint venture agreement with US sugar producer The Amalgamated Sugar Company
2019	AGRANA opens new fruit preparations plant in Changzhou/China
2019	BENEO opens production plant for vegetal protein in Wanze/Belgium
2019	AGRANA: ground-breaking ceremony for betaine plant at Tulln/Austria
2019	AGRANA opens second wheat starch plant in Pischelsdorf/Austria
2020	PortionPack: Single Source and Custom Pack become Portion Solutions
2020	AGRANA starts production of crystalline betaine in Tulln/Austria
2020	Südzucker launches strategy project 2026 PLUS – „Get the Power of Plants“
2021	AGRANA starts fruit preparations production in Japan
2021	CropEnergies presents new corporate design and logo
2021	Adjustment of Südzucker Group's segment structure, new starch segment
2021	BENEO invests in capacity expansions in Pemuco/Chile and Oreye/Belgium
2022	BENEO acquires the Dutch company Meatless B.V.



12. Südzucker Group history (V)

Milestones

2022	CropEnergies acquires stake in Brandenburg-based biotech start-up LXP Group GmbH
2022	PortionPack acquires Orange Nutritionals Group B.V., Zaandam/Netherlands
2022	CropEnergies acquires stake in Syclus B.V., a Dutch start-up for biobased chemicals
2023	Science Based Targets initiative (SBTi) validates the Südzucker Group's emission reduction targets
2023	CropEnergies acquires EthaTec GmbH, Weselberg/Germany, a producer of ethanol from waste and residual materials
2023	CropEnergies and Oktan GmbH put the first petrol pump for Super E20 into operation at a public filling station
2024	Delisting of CropEnergies AG
2024	CropEnergies: ground-breaking ceremony for a plant to produce renewable ethyl acetate, Zeitz/Germany
2024	Südzucker develops Beetkraft®, a paper and packaging material made from sugar beets
2025	BENEO inaugurates pulse processing facility in Offstein, Germany



13. SUGAR MARKET



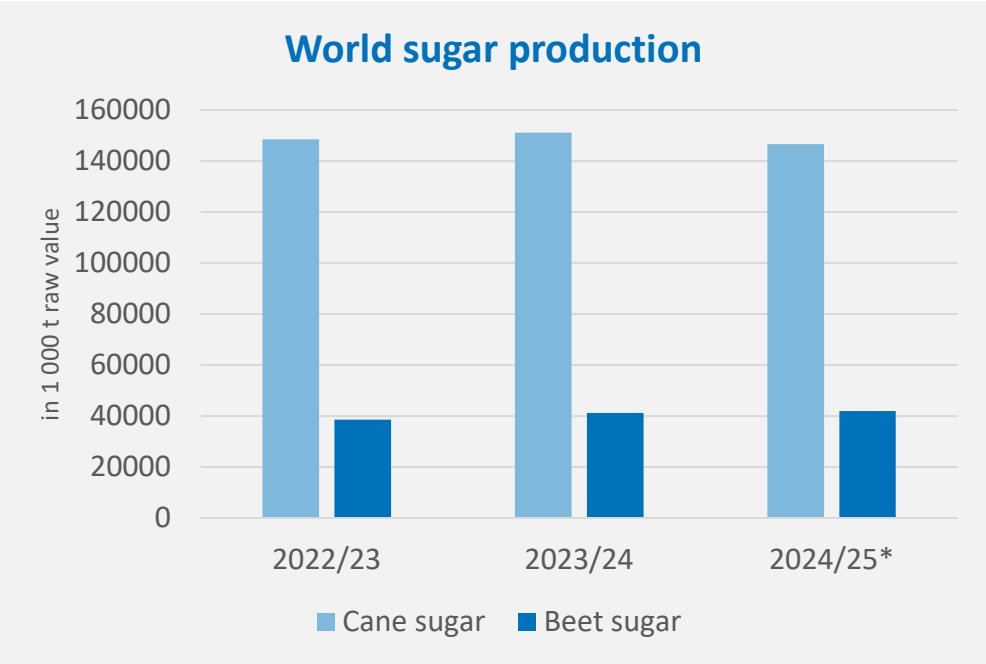
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13.1 Sugar Market - Germany & World

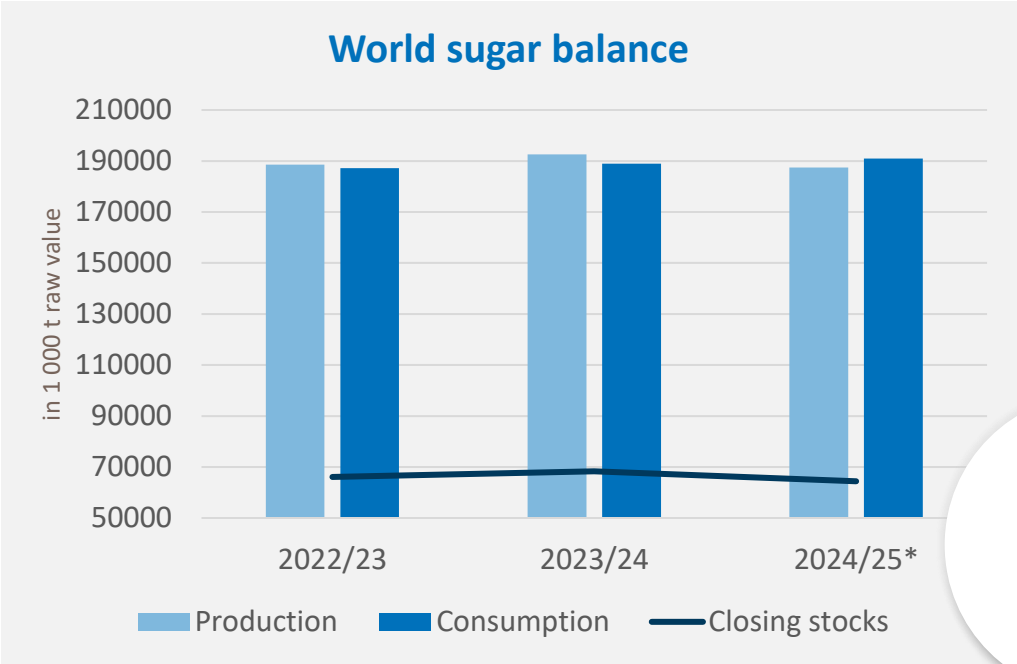
Germany

		2024/25	2023/24
Sugar factories		18	18
Beet growers		21,468	21,730
Area under beet cultivation	hectares	386,154	364,519
Sugar production	million tonnes	4.64	4.22
Domestic sugar sales	million tonnes	2.83*	2.85**

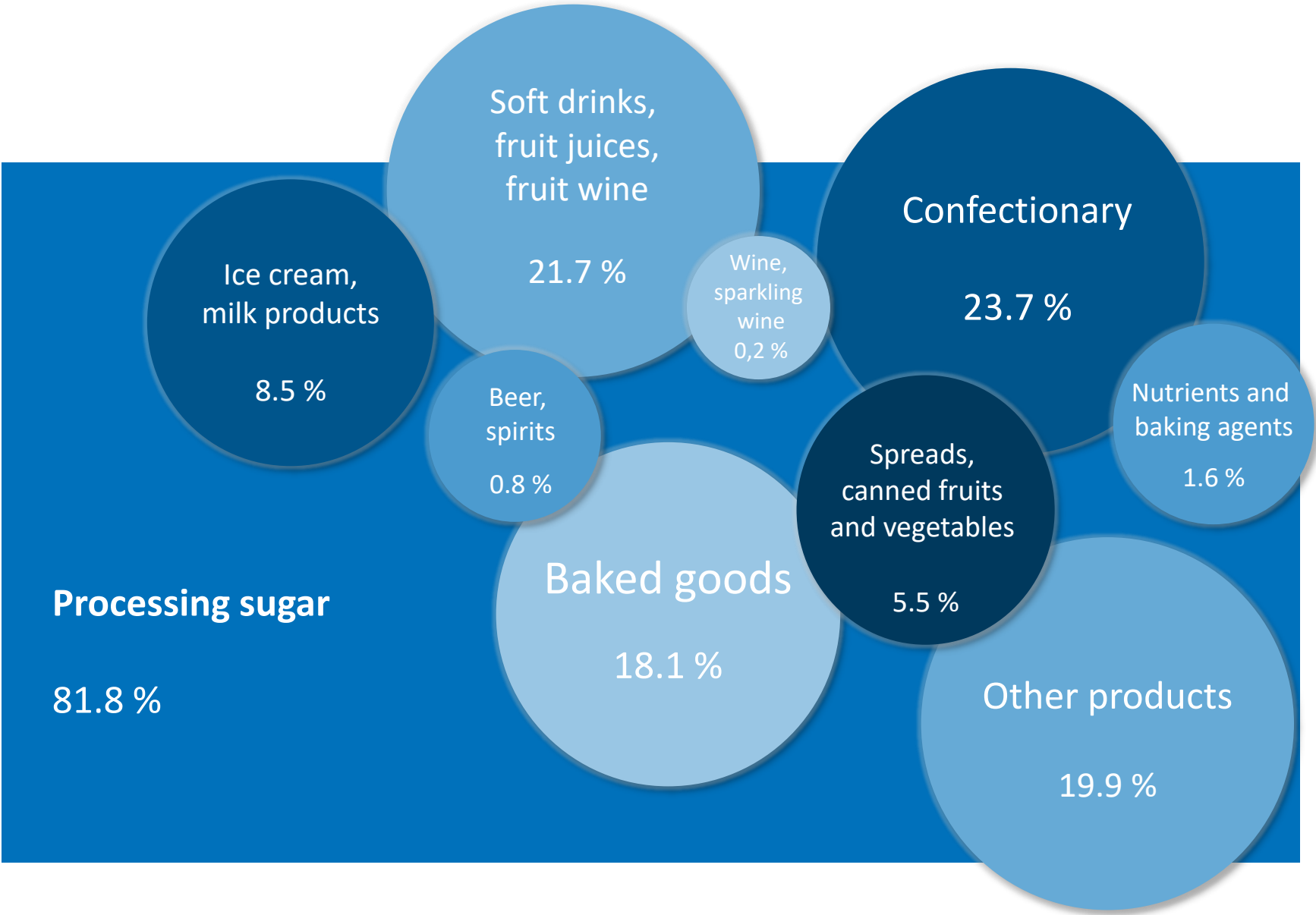
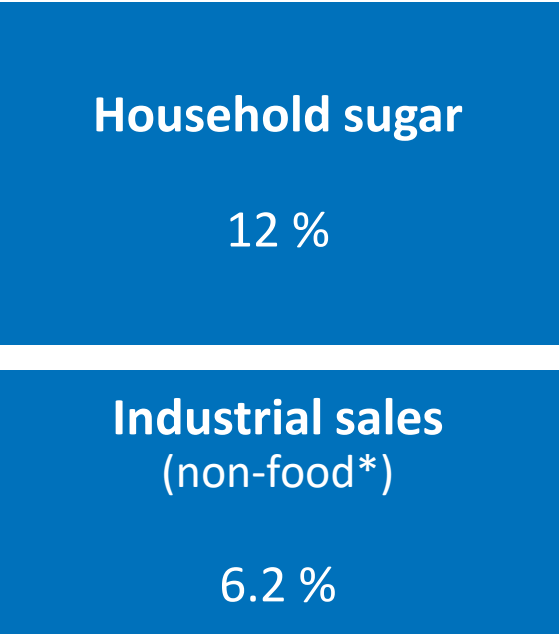
Sources: WVZ/BLE.
*2023/24; **2022/23



Source: S&P Global (as of April 2025; *preliminary)



13.2 German sugar sales



* e.g., alcohol production, chemical and pharmaceutical products

Source: BLE, data 2023/24

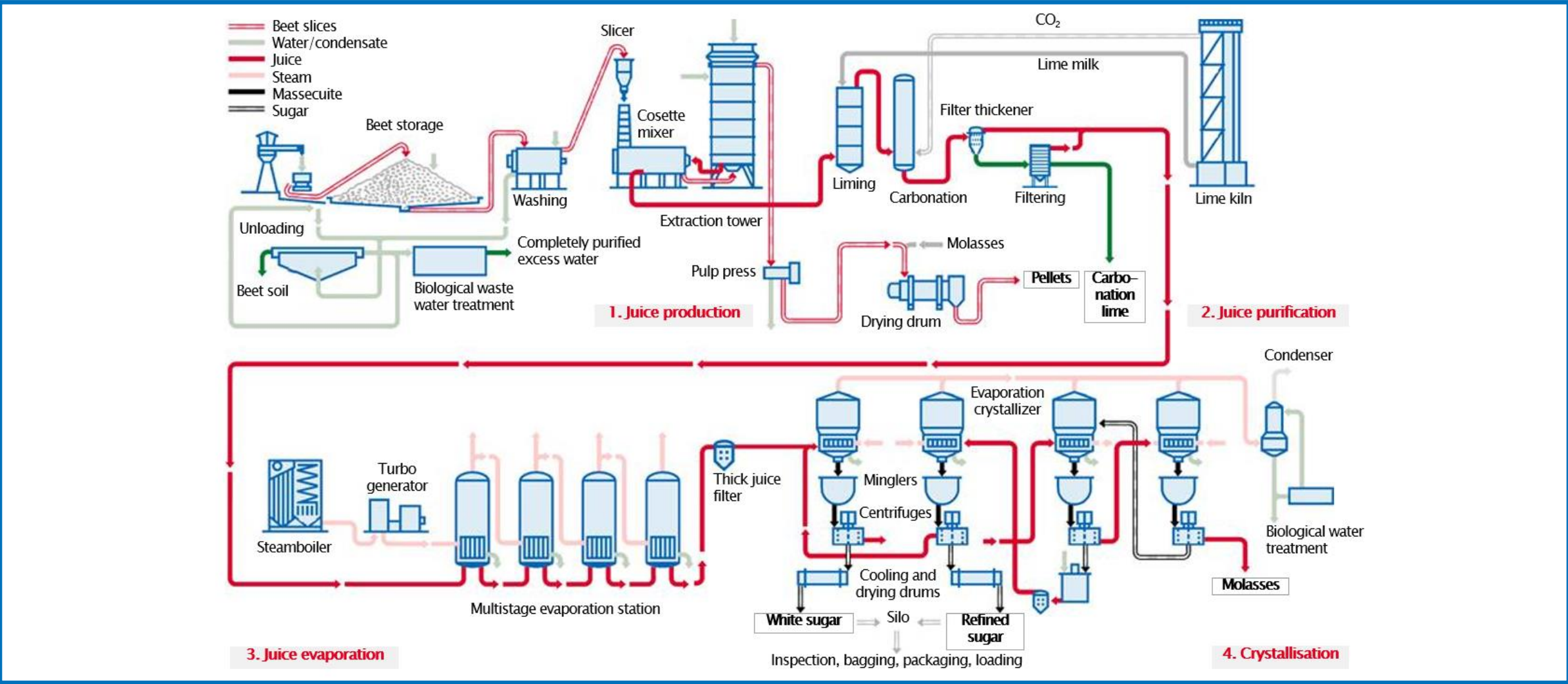
14. SUGAR PRODUCTION



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14. Sugar production

Scheme of operation of a beet sugar factory



Links

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